

Message

---

**From:** Byers, Dan [DByers@USChamber.com]  
**Sent:** 5/9/2018 2:08:37 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** RealClear

FYI [https://www.realclearpolicy.com/articles/2018/05/09/epa\\_finally\\_takes\\_fishbowl\\_approach\\_to\\_regulation.html](https://www.realclearpolicy.com/articles/2018/05/09/epa_finally_takes_fishbowl_approach_to_regulation.html)

Message

---

**From:** Sue Forrester [globalenergy@uschamber.com]  
**Sent:** 5/11/2018 1:05:20 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** NAAQS Reform and EnergyInnovates

Clean Air and Innovation leading the week



## Energy Round Up

---

### The Latest: GEI's Statement on NAAQS Reform

GEI's Dan Byers shares thoughts on Administrator Pruitt's May 10th memorandum reforming the National Ambient Air Quality Standards (NAAQS) under the Clean Air Act. Read the full statement below. Read the memorandum signed by Administrator Pruitt [here](#).

EPA's National Ambient Air Quality Standards (NAAQS) process has long been in need of improvement, so we're pleased to see EPA take action to do just that. Today's announcement signals a new approach focused on key statutory duties and regulatory flexibility, which should lead to a better process that won't impede economic growth.

We are particularly pleased to see EPA addressing practical challenges such as background concentrations and sources of pollution. State and local air agencies should not be unduly punished for background pollutants that are out of their control as they are in the current system. We look forward to working with EPA and key stakeholders to continue the progress we've made to improve our nation's air quality.

**Dan Byers, Vice President of Policy**  
U.S. Chamber of Commerce Global Energy Institute

---

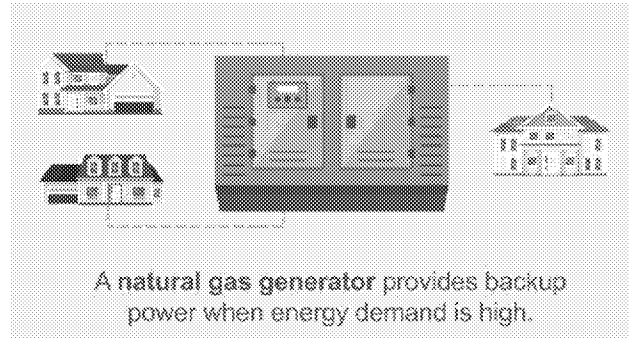
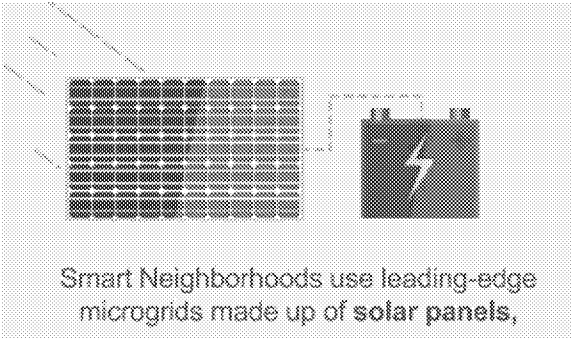
## Introducing EnergyInnovates

The American energy industry is working 24/7 to find new and better ways to produce, transmit, and use energy. This week we launched EnergyInnovates an initiative to showcase some of the most cutting edge, forward-thinking energy innovations around.

We kicked off the initiative with a visit to **Alabama Power's Smart Neighborhood™**, a collection of sixty-two future-focused homes that are more efficient than the typical new homes built today.

Please visit our EnergyInnovates website to see facility tours and site visits, interviews and extensive digital content as well as to learn about our next stops.





## GEI Featured in *Real Clear Policy*

*Real Clear Policy* ran a piece by Dan Byers where he discusses the steps taken by Environmental Protection Agency to improve data transparency and their decision to restrict the use of non-public data as a basis for rules and regulation. [Read the full article here.](#)

**RealClear** Policy

Newsletters Articles Video More

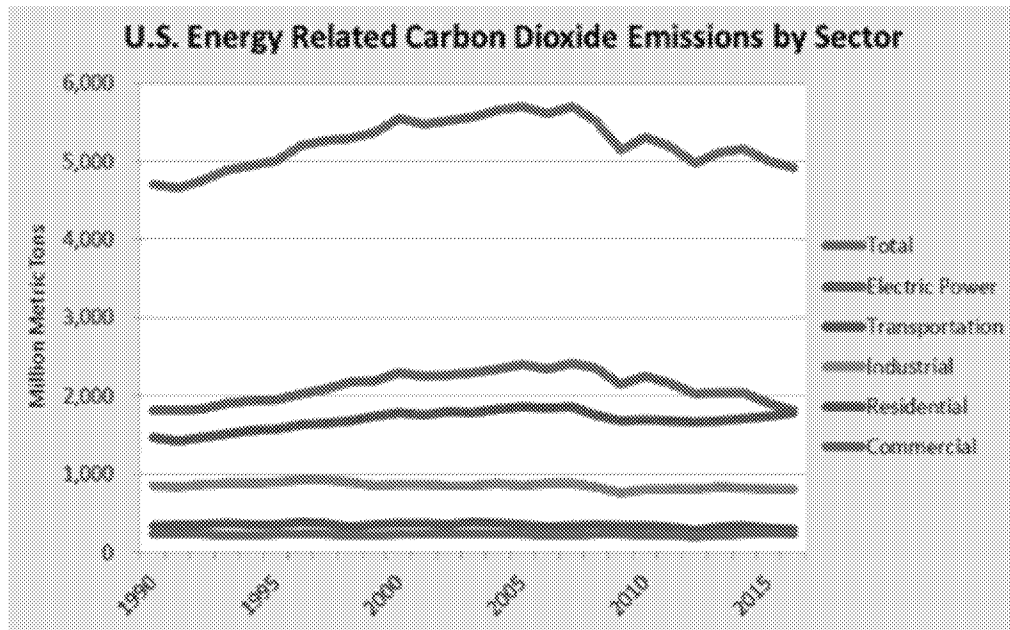


### EPA Finally Takes 'Fishbowl' Approach to Regulation

By Dan Byers  
May 09, 2010

# Greenhouse Gas Emissions on the Decline

Read Steve Eule's last blog on the good news about greenhouse gas emissions (GHG) – they continue to decline. EPA is out with new data showing that GHGs in the United States (excluding U.S. territories) fell 2.5% in 2016 for the second consecutive year. Steve explains it all [here](#).



Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
[View this email online.](#)

1615 H Street, NW  
Washington, DC | 20062 US

This email was sent to [yamada.richard@epa.gov](mailto:yamada.richard@epa.gov).  
To continue receiving our emails, add us to your address book.

"U.S. CHAMBER" and "U.S. CHAMBER OF COMMERCE" are registered trademarks of the Chamber of Commerce of the United States of America.

Message

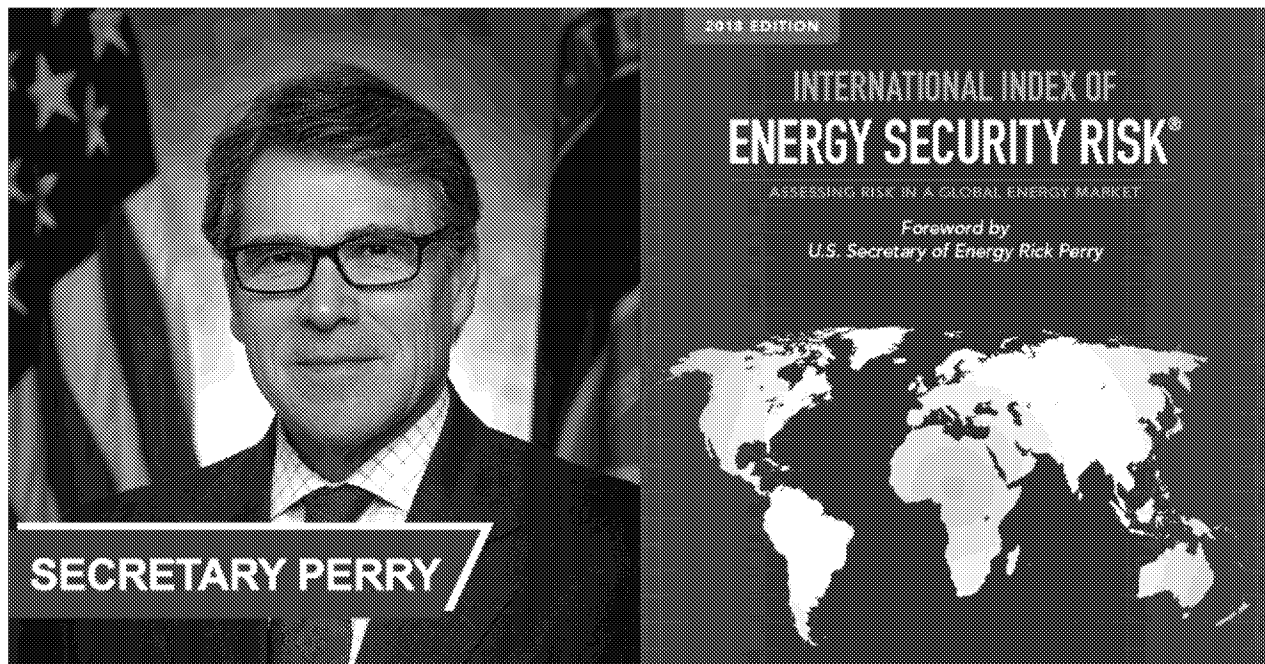
**From:** Karen Harbert [globalenergy@uschamber.com]  
**Sent:** 6/20/2018 3:09:06 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** America Rises to the Top – Thanks to Energy

## How Energy Security is Changing in Today's Global Energy Market



Dear Richard:

Today, the Global Energy Institute (GEI) released our 2018 edition of the [International Index of Energy Security Risk](#) which features a Foreword by U.S. Energy Secretary Rick Perry, who as the former governor of Texas knows a thing or two about energy.



### Key Takeaways

The United States has the second best energy security of the world's largest energy consuming countries. The big news is how much progress the United States has made in a short period of time. Considering that the United States was ranked 9th as recently as

2008, this is a truly remarkable run up the table in just eight years. 2008 is about the time the U.S. shale revolution kicked into high gear, and we've been reaping the energy, economic, and geopolitical benefits ever since.

**This year's index also confirms that the world's center of energy power has shifted to North America.** With the U.S., Canada and Mexico all ranked in the top 7, North America has become an energy powerhouse shifting the world's energy center of gravity away from the Middle East.

#### Interactive Tool

The Index uses 29 metrics of energy security risks to assess energy security for a group of 25 countries that account for about 80% of global energy demand from 1980 to 2016. Index scores also are calculated for 50 other countries and are available using our [International Index tool](#).

This year's edition contains even more detail than in the past. In addition to ranking countries by their overall security score, we also rank by individual metrics including energy efficiency, price and market volatility, and fuel import exposure.

As to the dramatic change in America's energy security posture the report documents, we can't say it any better than Secretary Perry, who noted: **"There never was a shortage of energy, only a shortage of imagination and a loss of confidence in a nation's ability to innovate."** As the Index demonstrates - not anymore!

Sincerely,



Karen Harbert  
President and CEO  
[Global Energy Institute](#)  
U.S. Chamber of Commerce

#### P.S.

**Please join us at the U.S. Chamber of Commerce on Thursday, June 21st**, as we host a panel discussion on the 2018 Index featuring notable embassy representatives from Mexico, Japan, the United Kingdom, Canada and other countries highlighted in this year's edition.

**The roundtable discussion will take place from 3:30 - 5:00 PM.** Please contact Kara Conrad at [kconrad@uschamber.com](mailto:kconrad@uschamber.com) with any questions.

Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
View this email online.

1615 H Street, NW  
Washington, DC | 20002 US

This email was sent to yamada.richard@epa.gov.  
*To continue receiving our emails, add us to your address book.*

"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

**From:** Karen Harbert [globalenergy@uschamber.com]  
**Sent:** 5/8/2018 4:30:53 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** What Powers the House of the Future?

## Energy Brings America's Future to Life



Dear Richard,

America's rise as a global energy superpower has been driven by constant advancements in technology, innovation and ingenuity.

While consumers may not think about it when they flip the light switch, turn on the air conditioner, or when they gas up their car, the American energy industry is at the forefront of innovation and technology development for one of our most basic needs – energy.

Today, we are launching a new initiative to highlight the advances that are making our modern way of life possible – [EnergyInnovates](#)

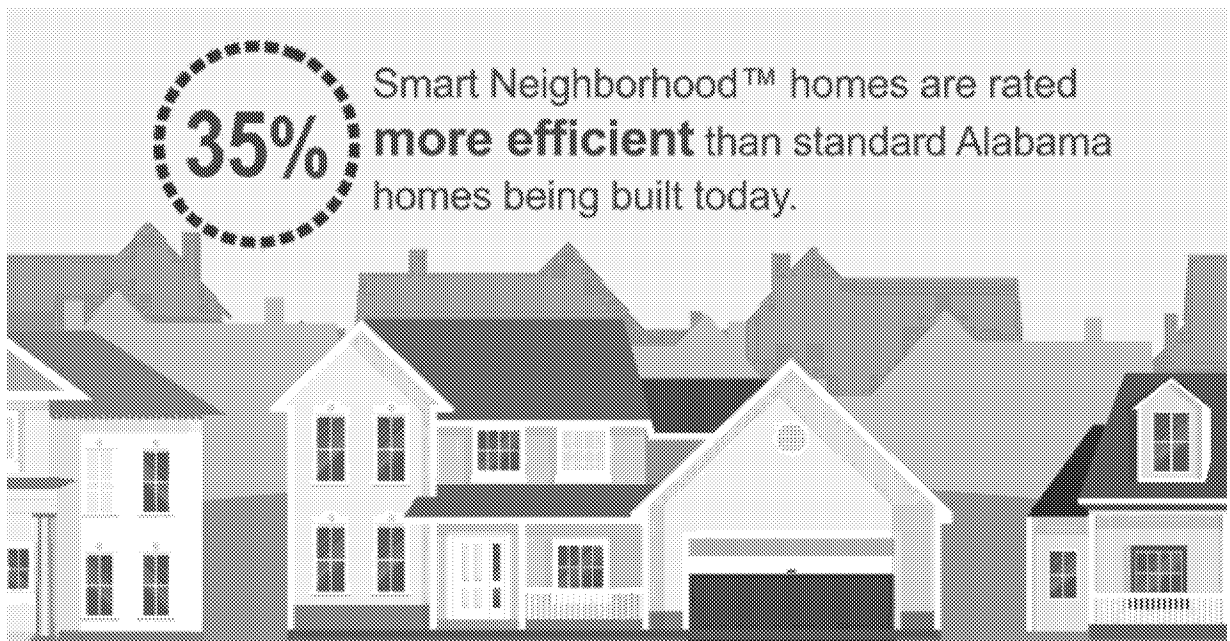


Our goal is to put a spotlight on the ingenuity behind America's ongoing energy revolution, especially the investments being made to find new and better ways to produce, transmit, and use energy.

[EnergyInnovates](#) will highlight innovative projects and technologies, as well as the forward thinkers, engineers and manufacturers responsible for their development. The initiative will

include facility tours and site visits, interviews, extensive digital content, and events around the nation.

The initiative kicks off today with a visit to **Alabama Power's Smart Neighborhood™**, a collection of 62 homes that feature high performance energy efficient systems, cutting edge interconnectivity, and a dedicated micro-grid incorporating solar, battery storage, and natural gas power supplies.



These homes are built standard with advanced systems and appliances and provide residents with nearly unprecedented control over their household energy use, while also collecting and analyzing data from the homes that will support further advancements in the future.

Follow along on our [website](#), [Facebook](#) and [Twitter](#) as we take a tour of this energy innovation. We'll share more about the Smart Neighborhood™, and visit with the many local innovators that played a vital role in the conception, development, and delivery of what is arguably the most advanced community in the country.

Please join us on our tour of the places across America where *EnergyInnovates*.

Sincerely,

A handwritten signature in black ink, appearing to read "K. Harbert".

Karen Harbert  
President and CEO  
[Global Energy Institute](#)  
U.S. Chamber of Commerce

SHARE

Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
[View this email online.](#)

1615 H Street, NW  
Washington, DC | 20052 US

This email was sent to [yamada.richard@epa.gov](mailto:yamada.richard@epa.gov).  
*To continue receiving our emails, add us to your address book.*



"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

Message

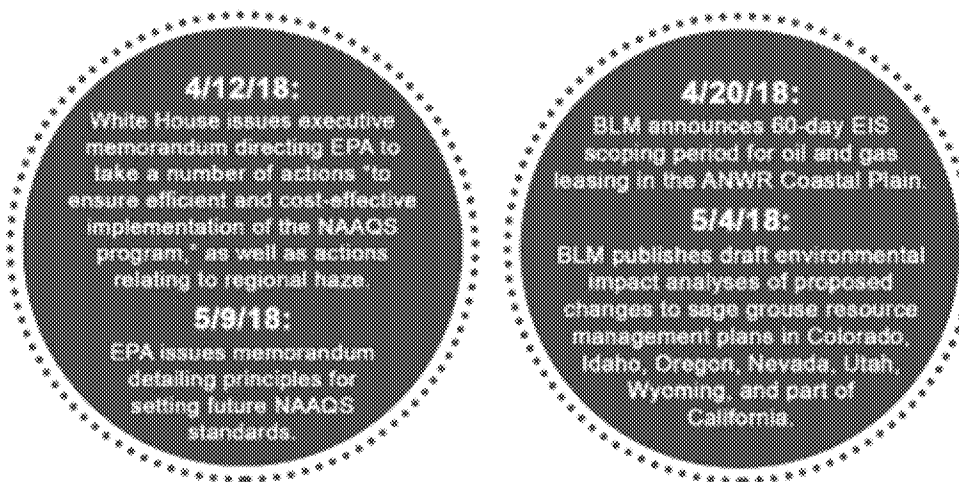
**From:** Dan Byers [globalenergy@uschamber.com]  
**Sent:** 5/15/2018 2:44:51 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** NAAQS, pipeline certification, leasing and more....

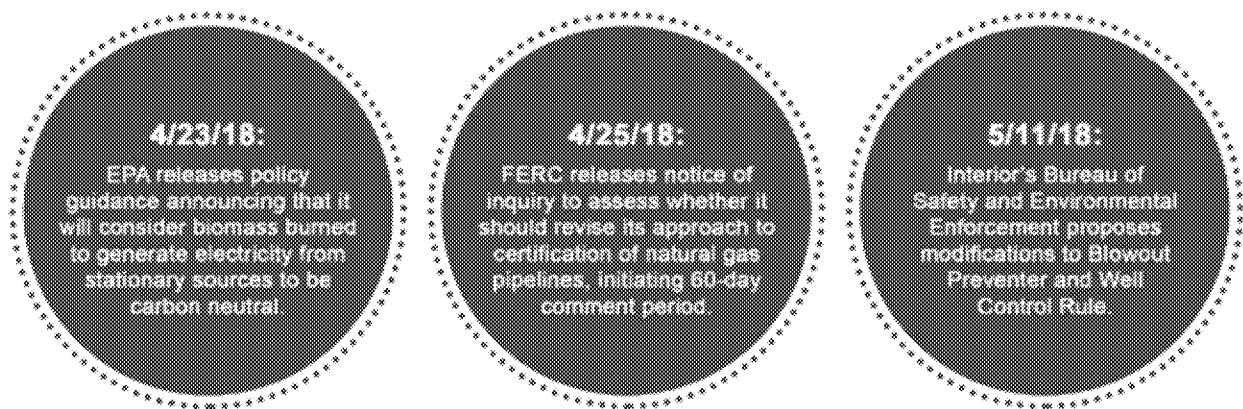
What's New in the Energy Tracker



Dear Richard,

It's been a busy few weeks in energy policy and litigation—by our count, the busiest stretch yet during the Trump Administration. Below is just a ***small fraction*** of the activity appearing in the latest update of the [Global Energy Institute – Beveridge & Diamond Energy Tracker](#).





As a one-stop shop for monitoring key energy policy and litigation activities, the [Tracker](#) can also bring you up to speed on these, and less noticed developments as well.

Sincerely,

Dan Byers  
Vice President Policy  
[Global Energy Institute](#)  
U.S Chamber of Commerce

P.S. Please share the [Tracker](#) updates with co-workers and colleagues interested in following the latest in energy policy!

SHARE

Share this email:



[Manage your preferences](#) | [Opt out using TrueRemove™](#)  
Got this as a forward? [Sign up](#) to receive our future emails.  
[View this email online](#)

1615 H Street, NW  
Washington, DC | 20062 US

This email was sent to [yamada.richard@epa.gov](mailto:yamada.richard@epa.gov).  
To continue receiving our emails, add us to your address book.



"U.S. CHAMBER" and "U.S. CHAMBER OF COMMERCE" are registered trademarks of the Chamber of Commerce of the United States of America.

Message

---

**From:** Sue Forrester [globalenergy@uschamber.com]  
**Sent:** 4/13/2018 4:00:35 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** GEI Leaders in the Media

Read more on the latest energy issues



## Breaking News

GEI's Dan Byers made the following comment on President Trump's Executive Memorandum on EPA [air quality standards](#):

Today's presidential directive contains commonsense reforms that will improve the air quality regulatory process so domestic manufacturing and job creation face fewer regulatory barriers. The EPA, states, and businesses have a long track record of working cooperatively to improve air quality across the nation. Unfortunately, during the previous administration, that cooperation was abandoned in favor of an overly aggressive approach that unfairly burdened state and local economies. This made it more difficult and costly to obtain permits for badly needed infrastructure, energy, and manufacturing activities. The measures in today's directive will restore the cooperation necessary for continued environmental progress while enhancing the competitiveness of U.S. industry. We look forward to working with EPA as it executes this directive.

\*\*\*\*\*

## Karen Harbert Featured in BIC Magazine

Karen was featured in *BIC Magazine*, North America's largest news source on petrochemical projects and expansions, where she discussed the impact of oil and gas regulations, and the importance of understanding American energy issues. Read the [article here](#).

---

## Christopher Guith on Bipartisan Policy Center's Podcast

GEI's Christopher Guith recently joined Brad Townsend of the Bipartisan Policy Center's American Energy Innovation Council on a [podcast](#) to discuss U.S. competitiveness, technology and innovation, and what to expect in the next generation of energy. Listen to the full podcast on the [U.S. Chamber website](#). Below is a Q&A excerpt from the podcast.

**On the current landscape of U.S. competitiveness in long-range global energy technology markets:**

If you look at the broadest sense of the question, things are really, really good right now. The trends are going in the right direction, which is to say, first and foremost, the passage of the tax reform legislation has started the process of allowing significant amounts of capital to flow into things like R&D.

---

## U.S. Chamber Praises "One Federal Decision" MOU

In an effort to streamline infrastructure permitting, the White House issued the "One Federal Decision" memorandum of understanding to ensure America's infrastructure projects aren't bureaucratically delayed while still ensuring our air and water are protected. In case you missed it, below is the U.S Chamber's statement.

The U.S. Chamber has taken a leading role for years in the effort to streamline the permitting process. Bringing infrastructure projects to completion quickly and efficiently is critical for generating economic growth, which is why we made permit streamlining a cornerstone of our infrastructure plan. Simply put, it shouldn't take longer to approve a project than to build it. Environmental reviews are crucial to ensuring clean air and water, but it's possible and necessary for the reviews to be completed in a more timely manner. We welcome the administration's commitment to One Federal Decision and applaud it as a much-needed step in the process to modernize America's infrastructure. We're eager to see more of this kind of reform-minded progress from the administration and Congress in the weeks and months to come.

Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
View this email online.

1615 H Street, NW  
Washington, DC | 20052 US

This email was sent to [yamada.richard@epa.gov](mailto:yamada.richard@epa.gov).  
To continue receiving our emails, add us to your address book.

"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

Message

---

**From:** Karen Harbert [globalenergy@uschamber.com]  
**Sent:** 4/26/2018 6:46:16 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** Visualizing the U.S. Clean Air Success Story

## Clearing the Air on Cleaning the Air



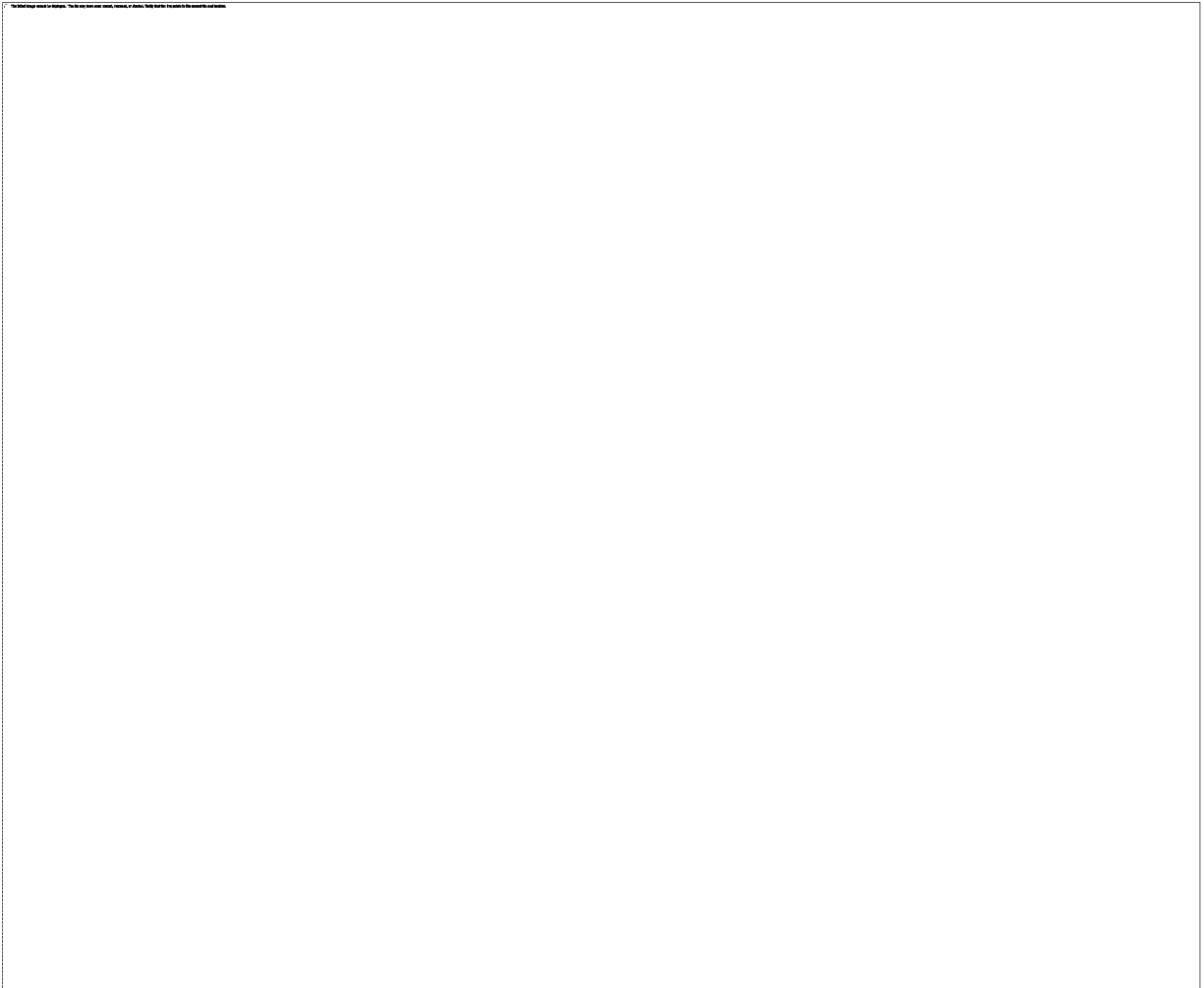
Dear Richard:

Pop quiz: How clean is the air in the United States? How about where you live? If you're like many Americans, you may answer that air quality is not so good, and may even think it is trending worse. This is simply not the case. As the recently released graphic from EPA illustrates, nationwide pollution levels have decreased 73% since 1970, all while the U.S. economy and population have grown substantially.



Unfortunately, despite this good news, public polling typically shows that American's opinions of air quality have worsened. This is surely due in part to misleading reports and news articles that paint a pessimistic view.

To help set the record straight, El's Dan Byers has a [new blog](#) showing how air quality in several U.S. cities, like Dallas, Milwaukee and Las Vegas, has steadily improved at the same time their economies and population have grown, and how U.S. cities stack up against other major cities around the world. Did you know that Houston has cleaner air than Paris, London and Rome?



These statistics show undeniably that our air quality has greatly improved all while America has experienced economic growth and increased energy and industrial production. These achievements are the product of a truly cooperative system involving EPA, states, industry, and environmental advocates working together on countless issues to advance technology and policy in a manner that fosters economic growth.

Some have referred to these achievements as "the greatest environmental story seldom told." We hope you will join us in helping to set the record straight, and instead make it the greatest story often told.

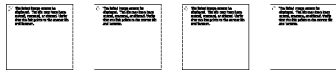
Sincerely,



Karen A. Harbert  
President and CEO  
Global Energy Institute  
U.S. Chamber of Commerce



Share this email:



[Manage your preferences](#) | [Opt out using TrueRemove™](#)  
Got this as a forward? [Sign up](#) to receive our future emails.  
[View this email online](#)

1615 H Street, NW  
Washington, DC | 20062 US

This email was sent to [yamada.richard@epa.gov](mailto:yamada.richard@epa.gov).  
*To continue receiving our emails, add us to your address book.*



"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

Message

---

**From:** Global Energy Institute [globalenergy@uschamber.com]  
**Sent:** 3/30/2018 2:03:46 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** The Future of Energy



## Energy Round-Up

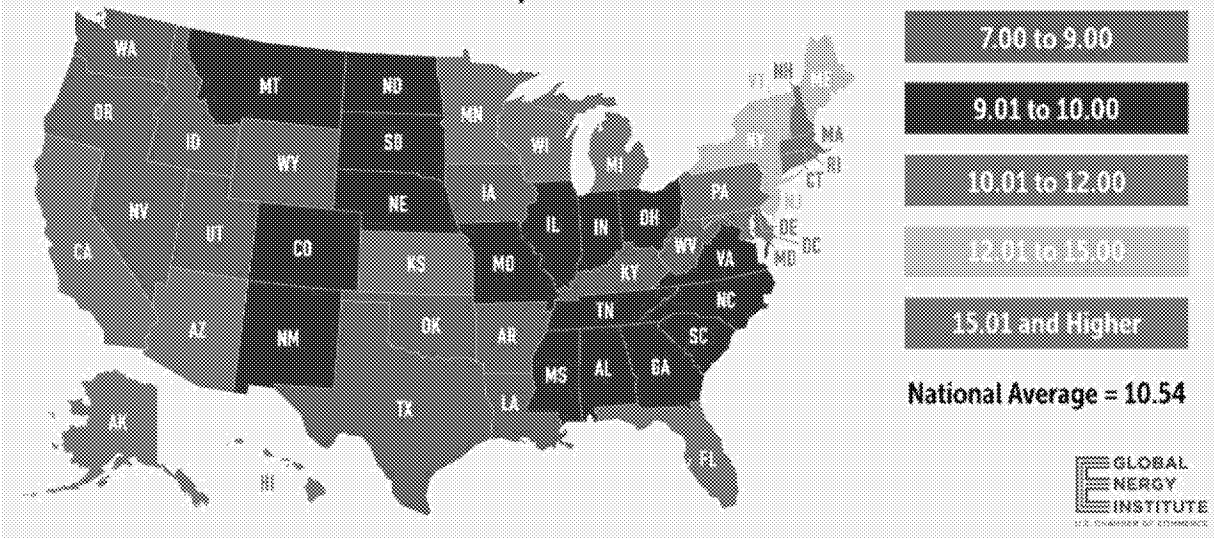
---

### 2017 Electricity Price Map

This week we rolled out our [2017 Electricity Price Map](#), which features a state-by-state comparison of electricity prices across the United States. This year's national average electricity rate was 10.54 cents kWh – the highest average rate in the past four years. You can find more information about the price trends of the map [HERE](#) on our blog.

# 2017 U.S. Average Electricity Retail Prices

(cents per kilowatt hour)



## The "Zombie" Ozone Regulation that Threatens Transportation and Infrastructure

Why are we talking about zombies? Well, it is in some ways a fitting metaphor for a little-noticed February D.C. Circuit Court decision that has, among other things, resurrected decades old transportation planning requirements that were previously thought to be dead and buried. Read more [here](#).



## On the Road

GEI President and CEO Karen Harbert had a busy March. She joined industry leaders at CERA Week where she participated in a panel discussing "U.S. Energy Policy: Where Markets, Deregulation and Geopolitics Meet." Click [here](#) to read Karen's thoughts on relieving permitting-related infrastructure bottlenecks that make it easier to import foreign energy rather than using homegrown oil and gas.

At an even sponsored by the Congressional Hispanic Caucus Institute, Karen discussed global energy opportunities and how the market has turned in America's favor. Read more [here](#).



Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
View this email online.

1615 H Street, NW  
Washington, DC | 20062 US

This email was sent to yamada.richard@epa.gov.  
*To continue receiving our emails, add us to your address book.*

"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

Message

---

**From:** Dan Byers [globalenergy@uschamber.com]  
**Sent:** 8/1/2018 5:21:31 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** The Storm Before the Calm: July Energy Tracker Updates

The Latest on Keystone XL, ESA, CPP and much more

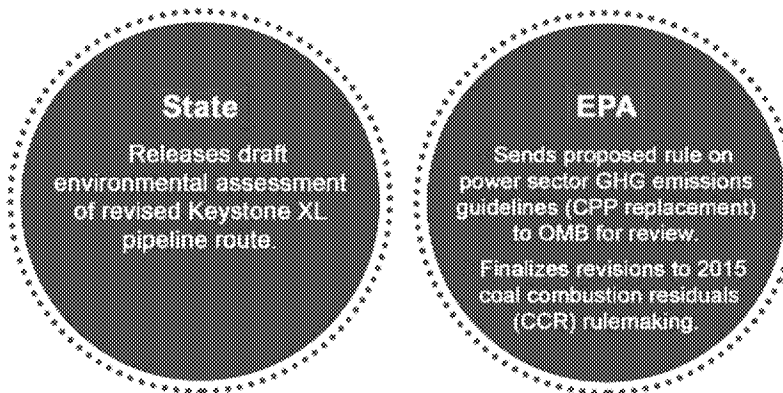


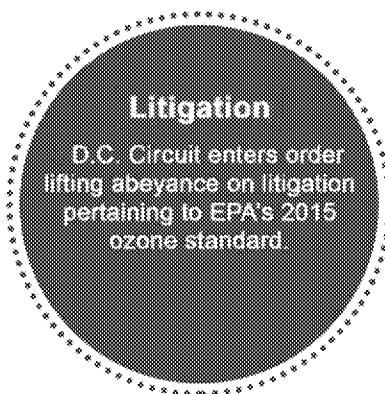
Dear Richard:

Skipping town for August? Before you disappear, check out this month's update to the [Global Energy Institute – Beveridge & Diamond Energy Tracker](#).

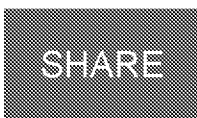
Whether the issues you are interested in are high-profile or down in the weeds, [the Tracker](#) is a one-stop shop for monitoring key energy policy and litigation activities, as well as quick access to agency comment dockets and other official materials.

Below is just a small sample of the activity appearing in our latest update—click below to check it out!





Please share the [Tracker](#) updates with co-workers and colleagues interested in following the latest in energy policy.



Have a great summer!

Sincerely,

Dan Byers  
Vice President Policy  
[Global Energy Institute](#)  
U.S Chamber of Commerce



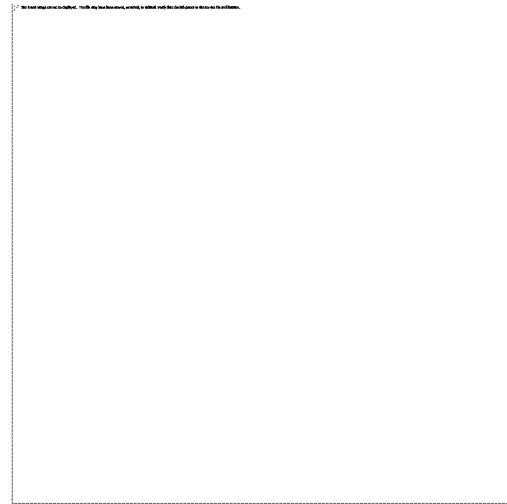
Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
View this email online.

1615 H Street, NW  
Washington, DC | 20062 US

This email was sent to yamada.richard@epa.gov.  
*To continue receiving our emails, add us to your address book.*



"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

**From:** Dan Byers [globalenergy@uschamber.com]  
**Sent:** 4/3/2018 5:18:12 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** The latest on fuel efficiency standards, energy litigation, and more.....

## April Energy Tracker Updates



Dear Richard:

Below are the latest updates to the [Global Energy Institute – Beveridge & Diamond Energy Tracker](#). Headlining the updates over the last month is today's announcement by EPA Administrator Scott Pruitt that his agency will revise light-duty vehicle fuel efficiency standards.

As a one-stop shop for monitoring key energy policy and litigation activities, [the Tracker](#) can also bring you up to speed on less noticed developments as well. Other notable updates last month include:

- [3/12/18](#): EPA finalizes proposal to stay deadlines pertaining to stay certain requirements associated with 2016 methane NSPS rule.
- [3/12/18](#): Court issues opinion upholding FERC waiver overruling New York's permit denial for Millennium's Valley Lateral pipeline.
- [3/13/18](#): EPA issues guidance memo clarifying application of "project netting" determinations associated with New Source Review (NSR) permitting requirements. For a detailed summary of this and related actions, please see this [Beveridge and Diamond News Alert](#).
- [3/16/18](#): D.C. Circuit holds oral arguments in challenge to EPA delay of Risk Management Plan regulation (*Air Alliance Houston v. EPA*, No. 17-1155).
- [3/23/18](#): U.S. District Court of North Dakota issues order granting states' request to resume litigation on WOTUS rule.
- [3/26/18](#): Environmental petitioners file for review of EPA's final action reversing "once-in, always-in" policy under section 112 of the Clean Air Act.
- [3/27/18](#): National Highway Traffic Safety Administration proposes to retain civil penalties for auto manufacturer CAFE violations, rejecting Obama Administration proposal to increase fines.
- [4/3/18](#): EPA announces completion of the Midterm Evaluation (MTE) process for light duty vehicle GHG standards for model years 2022-2025, determining that current standards are not appropriate and should be revised.

Please share the Tracker updates with co-workers and colleagues interested in following the latest in energy policy!

SHARE

Sincerely,

Dan Byers  
Vice President Policy  
Global Energy Institute  
U.S Chamber of Commerce

Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
View this email online.

1615 H Street, NW  
Washington, DC | 20062 US

This email was sent to yamada.richard@epa.gov.  
*To continue receiving our emails, add us to your address book.*

"U.S. CHAMBER" and "U.S. CHAMBER OF COMMERCE" are registered trademarks of the Chamber of Commerce of the United States of America.

Message

---

**From:** matthew.kuryla@bakerbotts.com [matthew.kuryla@bakerbotts.com]  
**Sent:** 7/26/2018 1:50:07 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** CAAAC  
**Attachments:** Kuryla CAA Industry Coalitions Bio.pdf

Richard, following up voicemail. Could you give me a call when you get a minute?

---

**From:** Kuryla, Matthew  
**Sent:** Wednesday, December 20, 2017 3:03 PM  
**To:** Yamada, Richard (Yujiro) <yamada.richard@epa.gov>  
**Cc:** 'Kuhn, Kevin' <Kuhn.Kevin@epa.gov>; Park, Bette <bette.park@bakerbotts.com>  
**Subject:** Coalitions bio

Richard, I look forward to meeting you tomorrow. Here's a bio I put together on our industry coalitions, in case helpful for background.

**Matt Kuryla**  
Partner

Baker Botts L.L.P.  
[matthew.kuryla@bakerbotts.com](mailto:matthew.kuryla@bakerbotts.com)

T  
M **Ex. 6**

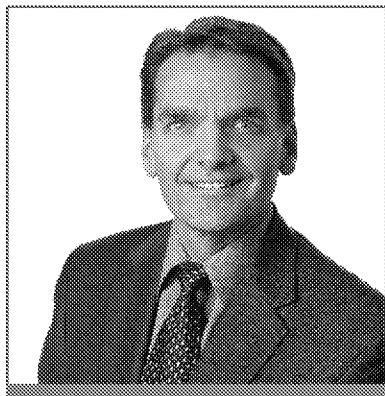
910 Louisiana Street  
Houston, Texas 77002  
USA



**Confidentiality Notice:**

The information contained in this email and any attachments is intended only for the recipient[s] listed above and may be privileged and confidential. Any dissemination, copying, or use of or reliance upon such information by or to anyone other than the recipient[s] listed above is prohibited. If you have received this message in error, please notify the sender immediately at the email address above and destroy any and all copies of this message.

# Matthew L. Kuryla



## PARTNER

BAKER BOTTS L.L.P.  
One Shell Plaza  
910 Louisiana Street  
Houston, Texas 77002-4995  
United States of America  
**Ex. 6**  
+1.713.229.2714 fax  
matthew.kuryla@bakerbotts.com

## EDUCATION AND HONORS

J.D., University of Virginia, 1989  
Executive Editor, *Virginia Environmental Law Journal*

B.A., University of Virginia, 1986  
Phi Beta Kappa  
*with highest distinction*

Listed in *The Best Lawyers in America*  
(Woodward White, Inc.), 2008-2017

Recognized as a Leading Lawyer by  
*Chambers USA*, 2005-2017

Matt Kuryla has enjoyed over 25 years of work on more effective implementation of the Clean Air Act. By building on relationships of trust among regulators and the regulated community, he has helped steward creative and effective solutions to some of the most challenging regulatory issues affecting air quality.

Mr. Kuryla coordinates the legal work of the 64-member **Texas Industry Project (TIP)**, the **BCCA Appeal Group**, the **Texas MSS Working Group** and the **8-Hour Ozone Coalition**.

Through multi-client groups, Mr. Kuryla applies innovative legal and technical strategies to expand the options for new regulatory initiatives. Examples:

### 1. Houston Ozone

- a. Through an innovative set of regulatory programs, the Houston area attained both the 125 ppb one-hour and 84 ppb eight-hour ozone standards, despite unprecedented economic growth and a large industrial sector.
- b. Key to the area's success is a unique and innovative program targeting industrial reductions of highly reactive volatile organic compounds ("HRVOCs") in exchange for lesser reductions of nitrogen oxides ("NOx").
- c. Industry coalitions crafted an innovative strategy integrating regional market-based programs for both NOx and HRVOC, allowing industry to apportion controls cost-effectively.
- d. As a result, Houston attained the ozone standards for which the relevant attainment demonstrations were crafted.
- e. The BCCA Appeal Group and the 8-Hour Ozone Coalition led these efforts, and continue to lead work on innovative strategies to drive further ozone reductions.

## Matthew L. Kuryla

---

Recognized as a *Texas Super Lawyer-Rising Star* (Thomson Reuters), 2004 and as a *Texas Super Lawyer* (Thomson Reuters), 2009-2016

Listed in *Who's Who Legal: Texas* (Law Business Research Ltd), 2008-2013

### COURT ADMISSIONS & AFFILIATIONS

State Bar of Texas

United States Courts of Appeals for the Fifth and Sixth Circuits

United States District Courts for the Northern and Southern Districts of Texas

United States Supreme Court

Houston Bar Foundation, Fellow

### 2. Exceptional Events

- a. Industry coalitions in Houston and El Paso have worked with TCEQ and EPA to craft compelling demonstrations where wildfires and other exceptional events drive discrete ozone exceedances.
- b. The 8-Hour Ozone Coalition continues to pursue scientific research on better tools to identify and demonstrate the causal connection between exceptional events and ozone exceedances.

### 3. Texas Flexible Air Permits

- a. The Texas Industry Project pursued a successful Texas program integrating flexible new source review ("NSR") permits framed around an emissions cap, rather than point-by-point limits.
- b. The BCCA Appeal Group pursued litigation that overturned EPA disapproval of Texas flexible permits.
- c. In the wake of the disapproval, industry coalitions worked with TCEQ and EPA to negotiate targeted revisions that would support SIP-approval.
- d. The Texas flexible permits and qualified facility programs were fully and finally approved by EPA during the Obama administration.

### 4. Plantwide Applicability Limit ("PAL") Permits

- a. The Texas Industry Project pursued the integration of relevant NSR reforms in Texas, including PALs.
- b. The group worked with TCEQ and EPA to negotiate targeted revisions that would support SIP-approval.
- c. The Texas PAL program is now an effective component of the Texas air permits program.
- d. TIP will be pursuing targeted revisions to the PAL rules to make them more flexible, including a more effective approach to baselines.

Matthew L. Kuryla

---

**5. Maintenance, Startup and Shutdown (“MSS”) Initiative**

- a. The Texas Industry Project pursued the integration of effective and protective MSS provisions into the Texas SIP.
- b. In the wake of EPA’s 2015 SIP call, the Texas MSS Working Group was formed to seek the reconsideration of EPA’s action.
- c. The BCCA Appeal Group, along with the State of Texas, brought forward several compelling reasons for reconsideration as to Texas.
- d. Texas industry coalitions have maintained a consistent focus on the preservation of this important component of Texas’ effective and protective SIP control strategy.

**6. Title V Permit Program Integrity**

- a. The Texas Industry Project worked with TCEQ and EPA to help craft the effective and protective Texas Title V program.
- b. TIP is currently working with state and federal agencies in responding to efforts to expand the Title V program to become a “second-bite” at prior SIP-approval and NSR permit decisions.

Message

---

**From:** Karen Harbert [globalenergy@uschamber.com]  
**Sent:** 2/9/2018 9:03:56 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** New England's Needless Energy Crisis



Dear Richard,

New England is heading towards a fuel-security crisis.

Even though New England sits on the doorstep of one of the world's largest natural gas fields, the region's infrastructure is not expanding at the necessary pace. According to a study by ISO New England, "given the region's current and growing reliance on natural gas, limitations on the region's natural gas delivery infrastructure are the most significant component of New England's fuel-security risk."

My op-ed in the [Providence Journal](#) discusses this study and how it aligns with our own report "[What if Pipelines Aren't Built in the Northeast](#)" released last year, which stresses the need for additional natural gas (and oil) pipelines into New England to provide affordable and reliable energy to consumers and businesses.

Our report discusses how a lack of energy infrastructure in New England has led to residential electricity prices that are 44 percent higher than the U.S. average and how without pipeline infrastructure, New England will lose more than 78,000 jobs and \$7.6 billion in regional GDP by 2020.

New England needs modern infrastructure to compete. Energy infrastructure is no exception.



Sincerely,

A handwritten signature in black ink, appearing to read 'K Harbert'.

Karen Harbert  
President and CEO  
Global Energy Institute  
U.S. Chamber of Commerce



Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
[View this email online](#)

1615 H Street, NW  
Washington, DC | 20062 US

This email was sent to [yamada.richard@epa.gov](mailto:yamada.richard@epa.gov).  
*To continue receiving our emails, add us to your address book.*



"U.S. CHAMBER" and "U.S. CHAMBER OF COMMERCE" are registered trademarks of the Chamber of Commerce of the United States of America.

Message

---

**From:** Dan Byers [globalenergy@uschamber.com]  
**Sent:** 2/22/2018 8:02:42 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** Tracking Tariffs and Taxes and WOTUS

Read about the latest progress in energy policy, regulatory reform and more



Dear Richard,

The energy policy landscape is always changing, and the last few weeks have been no exception. **Need quick access to the latest official actions from the Trump Administration and Congress?**

The Global Energy Institute – Beveridge & Diamond Energy Tracker provides a one-stop shop for monitoring and accessing official materials related to key energy policy and litigation activities.

Significant updates over the last month that are covered in the Tracker include:

- **President Trump** imposed new tariffs of the import of solar panels.
- **Congress** passed legislation containing significant energy provisions—most notably a package of tax credit extensions headlined by expansion of the “45Q” carbon sequestration credit.
- The **Department of Interior** scheduled the largest lease sale in U.S. history for March, while the **Supreme Court** and **EPA** both advanced decisions impacting the implementation of the Waters of the United States regulation.

In total, the Tracker includes the latest on more than 80 different issues, as well as cumulative data summarizing overall progress on energy policy, regulatory reforms and litigation.

# **ACTION ON ENERGY POLICY, REGULATORY REFORM AND LITIGATION**

## **PRESIDENT TRUMP**

- 8** executive orders
- 4** presidential memoranda
- 5** public laws

## **THE ADMINISTRATION**

- 15** energy-related regulatory/policy reforms initiated or under review
- 7** reforms formally proposed
- 20** reform actions that have been finalized or completed

## **THE COURTS**

Litigation pertaining to at least **15** actions is underway or ongoing.

Know a co-worker or colleague who needs the latest in energy updates? Share the Energy Tracker with them today.

**Share**

Stay tuned for more updates as we continue to track energy policy and litigation developments in 2018.

Sincerely,

Dan Byers  
Vice President Policy  
Global Energy Institute  
U.S Chamber of Commerce

Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
View this email online.

1615 H Street, NW  
Washington, DC | 20002 US

This email was sent to [yamada.richard@epa.gov](mailto:yamada.richard@epa.gov).  
*To continue receiving our emails, add us to your address book.*

"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

Message

---

**From:** Global Energy Institute [globalenergy@uschamber.com]  
**Sent:** 1/26/2018 8:53:43 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** 2017 Energy Accomplishments, Infrastructure and more



## Energy Round-up

---

### Energy Policy In Trump Era Bodes Well for Americans and Business

This morning, [The Hill](#) ran Dan Byers' Op-Ed on U.S. energy policy in the first year of the Trump Administration. Byers writes "the number and comprehensive scope of these important pro-energy actions send an unmistakable and powerful signal: American energy policy is and will remain foundational to the Trump administration's strategy to spur economic growth, jobs and investment."

To learn more about individual actions check out our detailed [Energy Tracker](#) and click the image below to read more:



---

## Rebuild Now: Infrastructure's Time Has Come

Click the image below to read Chamber President and CEO Tom Donohue's latest piece on the need for large scale infrastructure modernization that will help boost economic growth and pave the way toward our nation's future.

“

...[W]e must reform the permitting process. Currently, it can take longer to get government approval for a project than it takes to construct it. Congress should merge certain review processes and streamline others to ensure that it never takes more than two years to complete a federal permit.

**Tom Donohue**  
*President and CEO, U.S. Chamber of Commerce*

”



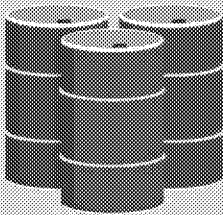
\*\*\*\*\*

## Top Energy Highlights of 2017

2017 was a noteworthy year for the energy industry. Significant private investment and steady technology advances continued to drive increases in energy production – keeping consumer prices low. The Trump Administration also notched important victories and built momentum in the long and arduous process of delivering regulatory relief to the energy industry. The U.S. continued to strengthen its role as a global energy super power-making us more secure at home and increasing our leverage abroad.

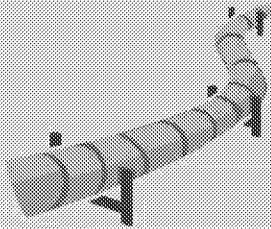
# 2017: America Grows More #EnergyStrong

**Energy  
Production  
Continues to Soar**



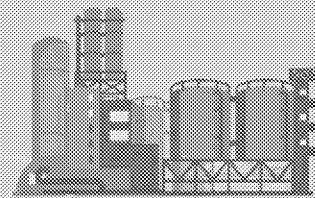
Thanks to new technologies and private investment, U.S. crude oil and natural gas production volumes are reaching all-time highs.

**Greenlighting  
Critical  
Infrastructure**



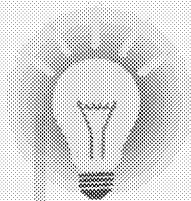
After long delays by the previous administration, both the Keystone XL Pipeline and the Dakota Access Pipeline were approved.

**A More Sensible  
Approach to Power  
Plant Regulations**



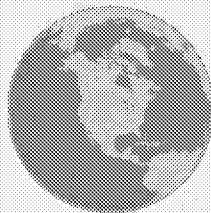
EPA is rescinding the expensive and legally dubious Clean Power Plan, and has started a new process to formulate better regulations.

**A Reliable  
Energy  
System**



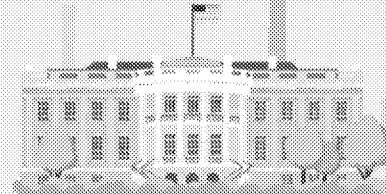
Despite devastating hurricanes, arctic weather and global turmoil, U.S. energy prices remain low thanks to our diverse, abundant mix of resources.

**More Opportunities  
for Energy  
Development**



After decades of discussion, Congress permitted new development in a small area of Alaska. The Trump Administration has also announced a new draft offshore energy plan that is more expansive.

**Delivering  
on Regulatory  
Relief**



The new Administration is taking a critical look at onerous regulations, repealing some and reworking others. Combined with comprehensive tax reform, this will unleash capital investment and spur economic growth and higher wages.

**GLOBAL  
ENERGY  
INSTITUTE**

U.S. CHAMBER OF COMMERCE

Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
View this email online.

1615 H Street, NW  
Washington, DC | 20002 US

This email was sent to yamada.richard@epa.gov.  
*To continue receiving our emails, add us to your address book.*

"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

Message

---

**From:** matthew.kuryla@bakerbotts.com [matthew.kuryla@bakerbotts.com]  
**Sent:** 11/30/2017 10:35:52 PM  
**To:** Gunasekara, Mandy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=53d1a3caa8bb4ebab8a2d28ca59b6f45-Gunasekara,]  
**CC:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** RE: CAAAC

Thanks. Richard, it's good to meet you!

---

**From:** Gunasekara, Mandy [mailto:Gunasekara.Mandy@epa.gov]  
**Sent:** Thursday, November 30, 2017 4:33 PM  
**To:** Kuryla, Matthew  
**Cc:** Yamada, Richard (Yujiro)  
**Subject:** RE: CAAAC

Hi Matt,

Thank you for the information. I'm looping in and also e-connecting you with Richard Yamada from our Office of Research and Development who is also involved in advisory committee developments and staffing.

Best,  
Mandy

---

**From:** matthew.kuryla@bakerbotts.com [mailto:matthew.kuryla@bakerbotts.com]  
**Sent:** Thursday, November 30, 2017 1:09 PM  
**To:** Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>  
**Subject:** CAAAC

Mandy, following up on the Clean Air Act Advisory Committee. I would love to serve in any capacity. Below is a brief rundown on my work on issues that may be relevant to the Committee's work. Please let me know if something more formal would be helpful.

My career has been framed around organizing and advising Texas industry coalitions in efforts to craft air rules that promote clean air and a strong economy.

Examples follow. Each is an illustration how effective environmental programs can be when they follow the guideposts of sound science, cooperative federalism and the rule of law.

1. **Houston Ozone**

- a. Through an innovative set of regulatory programs, the Houston area attained both the 125 ppb one-hour and 84 ppb eight-hour ozone standards, despite unprecedented economic growth and a large industrial sector.
- b. Key to the area's success is a unique and innovative program targeting industrial reductions of highly reactive volatile organic compounds ("HRVOCs"), in exchange for lesser reductions of nitrogen oxides ("NOx").
- c. Before industry stepped forward, the regulatory agencies were looking primarily to NOx reductions on existing source categories, which would have brought crippling costs with no environmental benefit.
- d. Industry coalitions crafted an innovative strategy integrating regional market-based programs for both NOx and HRVOC, allowing industry to apportion controls cost-effectively.
- e. As a result, Houston attained the ozone standards for which the relevant attainment demonstrations were crafted. Houston recently approached attainment of the 75 ppb standard.

- f. The **BCCA Appeal Group** and the **8-Hour Ozone Coalition** led these efforts, and continue to lead work on innovative strategies to drive further ozone reductions.
2. **Exceptional Events**
  - a. Our industry coalitions in Houston and El Paso have worked with TCEQ and EPA to craft compelling demonstrations where wildfires and other exceptional events drive discrete ozone exceedances.
  - b. The **8-Hour Ozone Coalition** continues to pursue scientific research on better tools to identify and demonstrate the causal connection between exceptional events and ozone exceedances.
3. **Texas Flexible Air Permits**
  - a. The **Texas Industry Project** pursued a successful Texas program integrating flexible new source review (“NSR”) permits framed around an emissions cap, rather than point-by-point limits.
  - b. The BCCA Appeal Group pursued litigation that overturned an EPA disapproval of Texas flexible permits.
  - c. In the wake of the disapproval, our industry coalitions worked with TCEQ and EPA to negotiate targeted revisions that would support SIP-approval.
  - d. The Texas flexible permits program was fully and finally approved by EPA during the Obama administration.
4. **Plantwide Applicability Limit (“PAL”) Permits**
  - a. The **Texas Industry Project** pursued the integration of relevant NSR reforms in Texas, including PALs.
  - b. The group worked with TCEQ and EPA to negotiate targeted revisions that would support SIP-approval.
  - c. The Texas PAL program is now an effective component of the Texas air permits program.
  - d. The **Texas Industry Project** will be pursuing targeted revisions to the PAL rules to make them more flexible, including a more effective approach to baselines.
5. **Maintenance, Startup and Shutdown (“MSS”) Initiative**
  - a. The **Texas Industry Project** pursued the integration of effective and protective MSS provisions into the Texas SIP.
  - b. In the wake of EPA’s 2015 SIP call, the **Texas MSS Working Group** was formed to seek the reconsideration of EPA’s action.
  - c. The **BCCA Appeal Group**, along with the State of Texas, brought forward several compelling reasons for reconsideration as to Texas.
  - d. Texas industry coalitions have maintained a consistent focus on the preservation of this important component of Texas’ effective and protective SIP control strategy.
6. **Title V Permit Program Integrity**
  - a. The **Texas Industry Project** worked with TCEQ and EPA to help craft the effective and protective Texas Title V program.
  - b. **TIP** is currently working with state and federal agencies in responding to efforts to expand the Title V program to become a “second-bite” at prior SIP-approval and NSR permit decisions.

**Matt Kuryla**

Partner

Baker Botts L.L.P.

[matthew.kuryla@bakerbotts.com](mailto:matthew.kuryla@bakerbotts.com)

T  
M: **Ex. 6**

910 Louisiana Street  
Houston, Texas 77002  
USA



**Confidentiality Notice:**

The information contained in this email and any attachments is intended only for the recipient[s] listed above and may be privileged and confidential. Any dissemination, copying, or use of or reliance upon such information by or to anyone other than the recipient[s] listed above is prohibited. If you have received this message in error, please notify the sender immediately at the email address above and destroy any and all copies of this message.

Message

---

**From:** Sue Forrester [globalenergy@uschamber.com]  
**Sent:** 1/24/2018 8:47:49 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** Top Energy Stories of 2017



Dear Richard,

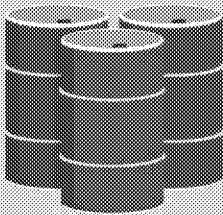
2017 was another banner year for energy. Significant private investment and steady technology advances continued to drive increases in energy production, keeping prices down for consumers like you and allowing the American economy to emerge from historically disruptive events such as major hurricanes unscathed.

The Trump Administration also notched important victories and built momentum in the long and arduous process of delivering regulatory relief, which will help the U.S. strengthen its role as a global energy super power-- making us more secure at home and increasing our leverage abroad.

Here are some of the 2017 highlights:

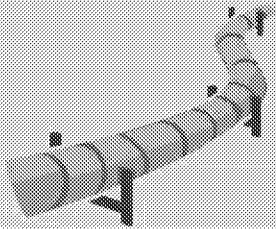
# 2017: America Grows More **#EnergyStrong**

**Energy  
Production  
Continues to Soar**



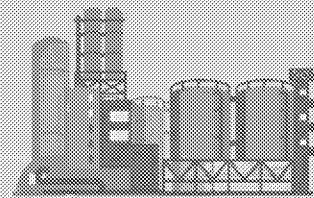
Thanks to new technologies and private investment, U.S. crude oil and natural gas production volumes are reaching all-time highs.

**Greenlighting  
Critical  
Infrastructure**



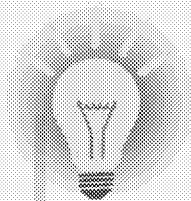
After long delays by the previous administration, both the Keystone XL Pipeline and the Dakota Access Pipeline were approved.

**A More Sensible  
Approach to Power  
Plant Regulations**



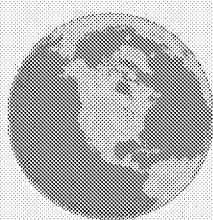
EPA is rescinding the expensive and legally dubious Clean Power Plan, and has started a new process to formulate better regulations.

**A Reliable  
Energy  
System**



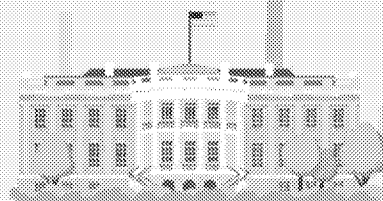
Despite devastating hurricanes, arctic weather and global turmoil, U.S. energy prices remain low thanks to our diverse, abundant mix of resources.

**More Opportunities  
for Energy  
Development**

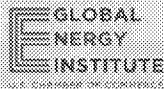


After decades of discussion, Congress permitted new development in a small area of Alaska. The Trump Administration has also announced a new draft offshore energy plan that is more expansive.

**Delivering  
on Regulatory  
Relief**



The new Administration is taking a critical look at onerous regulations, repealing some and reworking others. Combined with comprehensive tax reform, this will unleash capital investment and spur economic growth and higher wages.



U.S. CHAMBER OF COMMERCE

Sincerely,

Sue Forrester  
Managing Director  
Global Energy Institute  
U.S. Chamber of Commerce

---

Share this email:



[Manage your preferences](#) | [Opt out using TrueRemove™](#)  
Got this as a forward? [Sign up](#) to receive our future emails.  
[View this email online.](#)

1615 H Street, NW  
Washington, DC | 20062 US

This email was sent to [yamada.richard@epa.gov](mailto:yamada.richard@epa.gov).  
*To continue receiving our emails, add us to your address book.*

"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

Message

---

**From:** Karen Harbert [kharbert@uschamber.com]  
**Sent:** 10/30/2017 7:38:37 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** My Op-Ed in USA Today



Dear Richard:

Earlier this month the EPA issued a notice to withdraw the Clean Power Plan (CPP), a move the Global Energy Institute (GEI) supported. Suffocating energy producers with burdensome regulations and swamping states with federal mandates was not the answer to a cleaner energy future.

Now is the time to focus on technology and innovation as the best approach for reducing greenhouse gas emissions and mitigating the impacts of climate change.

American businesses have led and will continue to lead the world in technological advances and towards a future that recognizes the balance between affordable energy, a cleaner environment and a prosperous economy.

For more on innovation and CPP, please see my [op-ed in USA Today](#).



Sincerely,



Karen A. Harbert  
President and CEO  
Global Energy Institute

Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
[View this email online.](#)

1615 H Street, NW  
Washington, DC | 20062 US

This email was sent to [yamada.richard@epa.gov](mailto:yamada.richard@epa.gov).  
*To continue receiving our emails, add us to your address book.*



"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

Message

**From:** Sue Forrester [globalenergy@uschamber.com]  
**Sent:** 11/29/2017 9:22:59 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** Exxon Mobil in Action



Dear Richard,

With torrential rains and flood waters reaching epic levels, the town of Beaumont, Texas became an island. The town's pumps were compromised by the rising water, putting at risk the fresh water supply for Beaumont's residents.

Employees at Exxon Mobil's Beaumont facility put their own worries and concerns aside and quickly went into action. Ashley Alemayehu and her team provided piping and infrastructure that would allow over 100,000 residents access to clean water.



Exxon Mobil's quick thinking and strong community relationship helped save the day. Stay tuned for more Energy Strong videos that highlight America's energy producers community first philosophy.

Sincerely,

Sue Forrester  
Managing Director  
Global Energy Institute  
U.S. Chamber of Commerce

Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
[View this email online.](#)

1615 H Street, NW  
Washington, DC | 20062 US

This email was sent to [yamada.richard@epa.gov](mailto:yamada.richard@epa.gov).  
*To continue receiving our emails, add us to your address book.*

"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

Message

---

**From:** Karen Harbert [kharbert@uschamber.com]  
**Sent:** 10/16/2017 7:22:07 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** Announcing: Fuel for Thought



Dear Richard:

The U.S. Chamber's Global Energy Institute is uniquely positioned to bring you the most important energy news and analysis from across the country and the world. So, today, we are launching our new blog, [Fuel for Thought](#). Our experts contributing to the blog have decades of experience at the highest levels of government and industry, and have their fingers on the pulse of federal and state policy action.



**Fuel for Thought** features deeper dives into energy policies and regulations from Congress and the Administration, details on our latest reports, energy explainers and insights on the future of energy demand and production. [Our most recent blog](#) shares insights from GEI Vice President Dan Byers on the proposed repeal of the Clean Power Plan, and the need for true flexibility as the EPA develops new emissions guidelines.

Because time can be tight, I've made sure that you can easily search **Fuel for Thought** to find content about the issues that matter most to you. Also, our weekly digest emails will put the latest energy analysis right in your inbox.

We have seen energy innovation and technology change America into an energy super power. And with a common sense approach that puts the right policies in place, we know that American energy can change the world. **Please visit Fuel for Thought and sign up to stay informed about the energy revolution.**

Sincerely,



Karen A. Harbert  
President and CEO  
Global Energy Institute  
U.S. Chamber of Commerce

[Sign Up Now](#)

Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
[View this email online](#)

1615 H Street, NW  
Washington, DC | 20062 US

This email was sent to [yamada.richard@epa.gov](mailto:yamada.richard@epa.gov).  
*To continue receiving our emails, add us to your address book.*

"U.S. CHAMBER" and "U.S. CHAMBER OF COMMERCE" are registered trademarks of the Chamber of Commerce of the United States of America.

Message

---

**From:** Global Energy Institute [globalenergy@uschamber.com]  
**Sent:** 10/27/2017 5:57:38 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** Energy Round Up

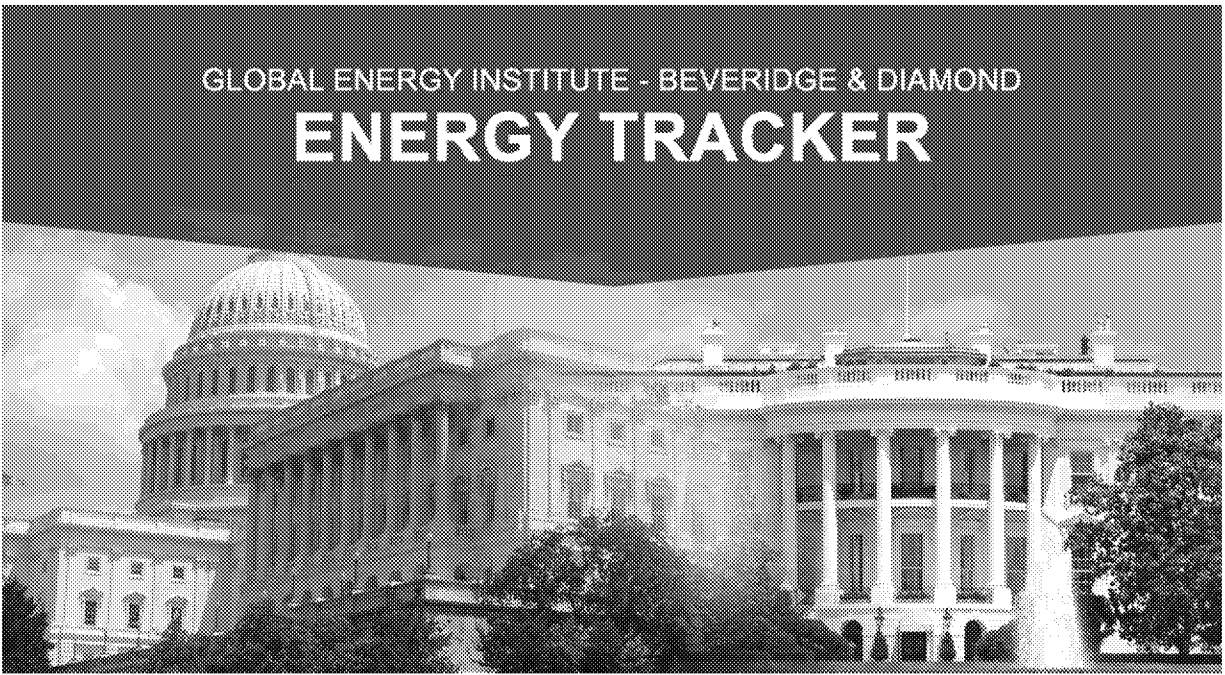


## Energy Roundup

\*\*\*\*\*

### The Energy Tracker is Here

As the Trump Administration moves forward with an ambitious energy and environmental reform agenda, the Global Energy Institute and the law firm Beveridge & Diamond have launched a comprehensive Energy Tracker to help follow key regulatory, judicial and legislative developments. Check it out [here](#)!



---

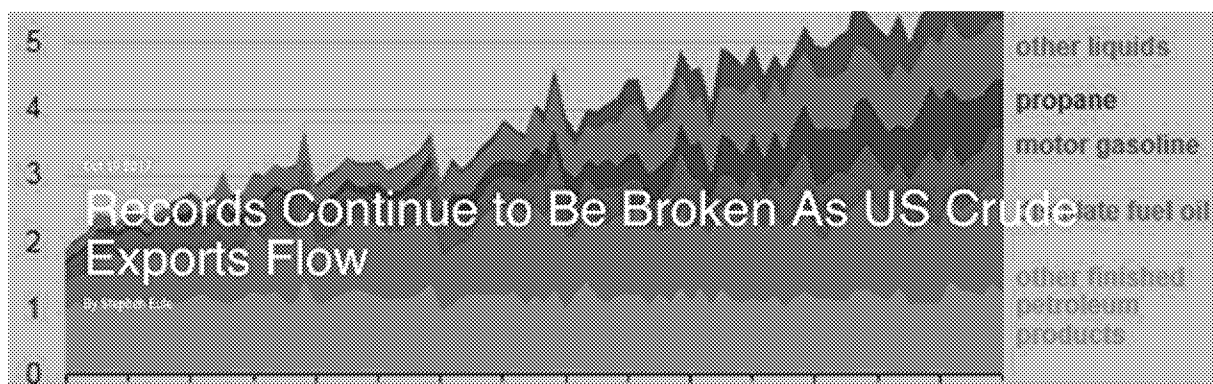
## GEI on the Road: Chicago

GEI's Christopher Guith was on the road in Chicago talking to state and local chambers about the latest in US energy policy.



## Fuel for Thought

This month, we released our new blog, **Fuel for Thought**, which features deep dives into energy policies and regulations from Congress and the Administration, details on our latest reports, energy explainers and insights. Check out Stephen Eule's latest blog on America's increasing crude exports and the subsequent benefits to our economy, job growth and more. If you like what you read, sign up to keep up with new blog posts!



[Sign Up Here](#)

Share this email:



[Manage your preferences](#) | Opt out using [TrueRemove™](#)  
Got this as a forward? [Sign up](#) to receive our future emails.  
[View this email online.](#)

1615 H Street, NW  
Washington, DC | 20002 US

This email was sent to [yamada.nichard@epa.gov](mailto:yamada.nichard@epa.gov).  
To continue receiving our emails, add us to your address book.

"U.S. CHAMBER" and "U.S. CHAMBER OF COMMERCE" are registered trademarks of the Chamber of Commerce of the United States of America.

Message

---

**From:** Dan Byers [globalenergy@uschamber.com]  
**Sent:** 11/21/2017 8:48:55 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** Don't Miss the Latest Updates to the Energy Tracker



Dear Richard,

Since we launched the [Global Energy Institute – Beveridge & Diamond Tracker](#) in mid-October, a number of regulatory and litigation developments have taken place. These are all covered in the latest version of the Tracker, available [here](#) for review. Updates since the last edition are presented in reverse chronological order, and include the following notable actions:

- [11/9/17](#): EPA [proposes to repeal](#) glider provisions of the heavy-duty truck phase II GHG and fuel efficiency standards.
- [11/9/17](#): D.C. Circuit grants additional 60-day abeyance of Clean Power Plan litigation.
- [11/8/17](#): EPA [announces](#) public hearing on proposed CPP repeal, and extends comment deadline on proposal to 1/18/18.
- [11/6/17 - 11/8/17](#): D.C. Circuit grants, then lifts, temporary stay of construction on Atlantic Sunrise pipeline.
- [10/25/17](#): Department of Energy, Department of Interior, and EPA issue reports on regulations that potentially burden domestic energy production.
- [10/24/17](#): Secretary Zinke [announces](#) auction for over 76 million acres of offshore oil and gas leases in the Gulf of Mexico for March 2018 (the largest oil and gas lease sale in U.S. history).

Stay tuned for additional updates in the coming weeks and for our year-end tally on all energy-related regulatory and policy reforms. Happy Thanksgiving!

Sincerely,

Dan Byers  
Vice President, Policy  
[Global Energy Institute](#)  
U.S. Chamber of Commerce

---

Share this email:



[Manage your preferences](#) | [Opt out using TrueRemove™](#)  
Got this as a forward? [Sign up](#) to receive our future emails.  
[View this email online.](#)

1615 H Street, NW  
Washington, DC | 20062 US

This email was sent to [yamada.richard@epa.gov](mailto:yamada.richard@epa.gov).  
*To continue receiving our emails, add us to your address book.*

"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

Message

---

**From:** Dan Byers [globalenergy@uschamber.com]  
**Sent:** 1/19/2018 3:29:28 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** The Trump Administration Turns One: January Energy Tracker Updates



Dear Richard,

As the Trump Administration enters year two, it makes sense to take stock of the progress made on the President's ambitious energy reform agenda.

While most people are familiar with the big ticket items such as approval of Keystone XL, repeal of the Clean Power Plan, and exploration of the Alaska National Wildlife Refuge, many equally impactful elements of the agenda are playing out below the radar, in the form of countless individual regulatory actions and key litigation.

The [Global Energy Institute – Beveridge & Diamond Energy Tracker](#) provides a great tool to monitor these individual actions that are an easily forgotten part of the bigger picture. The Energy Tracker also keeps an ongoing tally of key executive actions and regulatory reform progress across federal agencies.

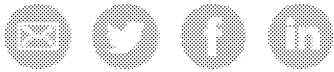
Have a visit to see the latest updates through January 19. Be sure to bookmark the [Tracker](#) and our [quick reference guide](#) for use as your one-stop resource for the latest updates on a broad swath of energy policy and litigation news and information as well as quick links to official documents and other public materials.

Until next month!

Sincerely,

Dan Byers  
Vice President Policy  
[Global Energy Institute](#)  
U.S. Chamber of Commerce

Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails  
View this email online.

1615 H Street, NW  
Washington, DC | 20052 US

This email was sent to yamada richard@epa.gov.  
*To continue receiving our emails, add us to your address book.*



"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

Message

---

**From:** Byers, Dan [DByers@USChamber.com]  
**Sent:** 11/6/2017 2:11:31 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** FW: Replace Flawed Phalen Biosketch for SAB Public Comments  
**Attachments:** Biosketch Robert Phalen EPA Sept 6, 2017.doc

FYi

-----Original Message-----

From: Robert F. Phalen [mailto:rfphalen@uci.edu]  
Sent: Saturday, November 04, 2017 2:18 AM  
To: Carpenter, Thomas  
Cc: Byers, Dan; Leslie Owens  
Subject: Replace Flawed Phalen Biosketch for SAB Public Comments

Tom,

Thanks for your kind message. I couldn't open the link however. Perhaps my Admin Asst, Leslie, will be able to access and print it.

The existing SAB biosketch must be replaced, if at all possible

Here is the (attached) correct SAB nomination biosketch. Nominator Byers is Ccd.

Thanks for your help on fixing this. The existing bio makes me look pretty bad; it was from an old proposal.

Best wishes,

Bob Phalen

--

Robert F. Phalen, Ph.D.  
Professor of Medicine, and  
Director of the Air Pollution Health Effects Laboratory Center for Occupational and Environmental Health (COEH) and Division of Occupational and Environmental Medicine (OEM)

For Regular Mail use:  
Dr. Robert F. Phalen  
Department of Medicine  
University of California  
100 Theory, Suite 100  
Irvine, CA 92617-1830  
USA

For Express Mail and Boxes use:  
Dr. R.F. Phalen  
UCI, Dept. of Medicine  
100 Theory, Suite 100  
Irvine, CA 92617-1830  
USA

Office telephone for express mail:

**Ex. 6**

Biosketch  
(September, 2017)

Robert F. Phalen, Ph.D. is a Professor of Medicine in the Center for Occupational and Environmental Health at the University of California, Irvine. He is the founding director, and current co-director of the Air Pollution Health Effects Laboratory. He is a member of the graduate program in Environmental Toxicology, now called Environmental Health Science, and he is on the faculty of the Occupational Medicine Residency Program. His research is in several areas: aerosol science, inhalation toxicology, air pollution health effects, modeling the deposition and clearance of inhaled substances, and radiation biology. At San Diego State University his undergraduate major was physics with a minor in mathematics, and his master's degree was in nuclear physics with an emphasis on inhaled nuclear reactor accident particles. At the University of Rochester (NY) School of Medicine and Dentistry, he obtained a Ph.D. in Radiation Biology and Biophysics, with an emphasis in Toxicology. His thesis was a study of inhaled nanosilver particles. His post-doctoral training was at the Lovelace Inhalation Toxicology Research Institute in Albuquerque, NM. He joined the Aerosol Physics group and worked on an NIEHS computer modeling grant on inhaled particles in four mammalian species, including humans. The University of California, Irvine, recruited Dr. Phalen to direct the Air Pollution Health Effects Laboratory, and to establish a research program. The research focused on the effects of air pollution mixtures on lung defenses. He has published over 250 journal papers, chapters, and proceedings papers on his research. Another research interest is in the ethics of laboratory, animal, and human research. He chaired the U.C. Irvine Institutional Review Board (IRB) for seven years, and was a member of the Institutional Animal Care and Use Committee for seven years. His ethics textbook, "Core Ethics for Health Professionals" (Springer International Publisher) was published in August 2017. His current research funding is from an endowment (the Stocking Family Trust). He is an elected fellow of three organizations: the Academy of Toxicological Sciences; the Southern California Academy of Sciences; and the American Association for the Advancement of Science. He is a full member of eight scientific societies, and is the chair of the Board of Directors of the California Society for Biomedical Research (CSBR). He has served on review and advisory committees for EPA, NIEHS, CDC/NIOSH, and the National Academy of Sciences (NAS), including the NAS Committee on Controlled Human Inhalation – Exposure Studies at EPA, and on EPA's Clean Air Scientific Advisory Committee – Particulate Material Subcommittee. He has authored and co-authored sixteen books and reports including "Methods in Inhalation Toxicology" (1997); "Introduction to Air Pollution Science" (2011); and "Core Ethics for Health Professionals" (2017). His recent awards include "Career Achievement" (Society of Toxicology – Inhalation Section); and "Public Education" (CSBR). He has chaired and co-chaired several international conferences on human effects of air pollutants; and on modeling inhaled aerosols.

Message

---

**From:** Karen Harbert [kharbert@uschamber.com]  
**Sent:** 10/24/2017 7:11:11 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** Just In - New Energy Policy Tracker



Dear Richard:

As the Trump Administration moves forward with an ambitious energy and environmental reform agenda, the U.S. Chamber's Global Energy Institute and the law firm Beveridge & Diamond have launched a comprehensive [Energy Tracker](#) to help follow key regulatory, judicial, and legislative developments.

[The Tracker](#) is intended to serve as a user-friendly clearinghouse for monitoring key Executive Branch, regulatory, judicial, and legislative developments through a filterable and sortable database of energy-related federal actions tracked by date, agency, topic, and specific issue area.

GLOBAL ENERGY INSTITUTE - BEVERIDGE & DIAMOND  
**ENERGY TRACKER**



Whether you're curious about the status of a specific Environmental Protection Agency lawsuit or want to browse Department of Interior actions on land management and leasing, the Tracker provides comprehensive, objective, "just-the-facts" answers to your energy policy and litigation questions.

Please visit the [Energy Tracker](#) and sign up to stay informed on the latest changes to American energy policy.

Sincerely,

Karen A. Harbert  
President and CEO  
[Global Energy Institute](#)  
U.S. Chamber of Commerce

Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
View this email online.

1615 H Street, NW  
Washington, DC | 20002 US

This email was sent to yamada.richard@epa.gov.  
*To continue receiving our emails, add us to your address book.*

"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

Message

---

**From:** Global Energy Institute [globalenergy@uschamber.com]  
**Sent:** 1/5/2018 10:41:30 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** A Look Back at 2017



## A Look Back at 2017

2017 was a year of change—with both a new Administration more interested in realizing America's energy potential, to our Institute, which became the Global Energy Institute to better reflect our nation's new position as an energy superpower. As we look ahead in the new year, we are excited about new opportunities to improve our regulatory environment, move forward with critical infrastructure projects, and utilize our vast energy resources.

---

## Introducing our New Name

On June 20, we celebrated our 10th anniversary with an "Energy Strong" [forum](#) that also featured the debut of our new name: the Global Energy Institute.



U.S. CHAMBER OF COMMERCE

---

## Fuel for Thought

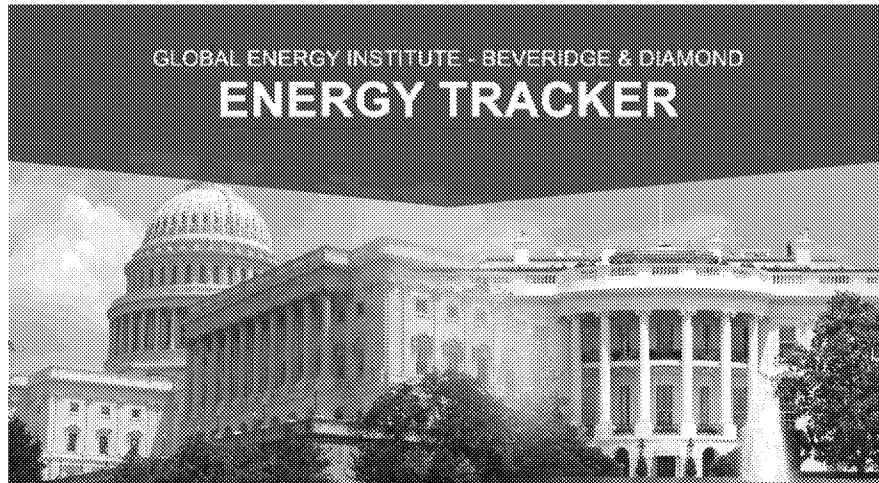
In case you missed it, our new [Fuel for Thought](#) blog is an excellent source of timely analysis about the latest energy news from the Administration and Congress and the energy industry. Stay informed by visiting [here](#):



---

## Energy Tracker

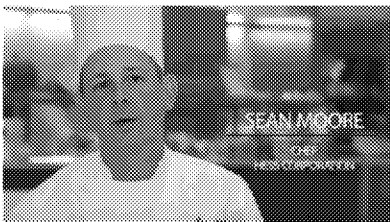
In partnership with Beveridge & Diamond, GEI launched an Energy Tracker which provides a comprehensive, filterable and sortable list of energy-related federal actions tracked by date, agency, high-level topic area, and issue. The Tracker is regularly updated so it is your one stop for all energy related policy and litigation. More updates to come in 2018!



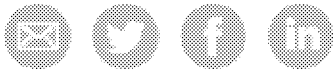
\*\*\*\*\*

## *Energy Strong Videos*

GEI was proud to introduce the *Energy Strong* video series where we highlighted how members of Houston's energy industry jumped into action to help their communities and neighbors in need during and in the aftermath of Hurricane Harvey. Click [here](#) to see the whole Energy Strong series.



Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails  
View this email online.

1615 H Street, NW  
Washington, DC | 20052 US

This email was sent to yamada richard@epa.gov  
*To continue receiving our emails, add us to your address book.*

"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

Message

---

**From:** Global Energy Institute [globalenergy@uschamber.com]  
**Sent:** 10/20/2017 7:53:13 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** Energy Round Up

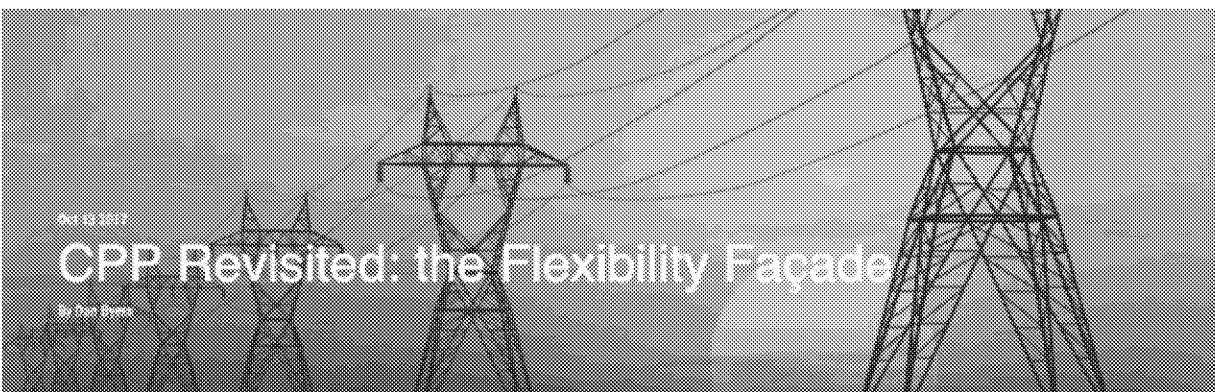


## Energy Roundup

---

### Introducing Fuel for Thought

This week, we released our new blog, Fuel for Thought, which features deep dives into energy policies and regulations from Congress and the Administration, details on our latest reports, energy explainers and insights. Check out Dan Byers latest blog on the proposed repeal of the Clean Power Plan, and the need for true flexibility as the EPA develops new emissions guidelines. If you like what you read, sign up to keep up with new blog posts!



[Sign Up Here](#)

[illegible]

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93 94 95 96 97 98 99 100 101 102 103 104 105 106 107 108 109 110 111 112 113 114 115 116 117 118 119 120 121 122 123 124 125 126 127 128 129 130 131 132 133 134 135 136 137 138 139 140 141 142 143 144 145 146 147 148 149 150 151 152 153 154 155 156 157 158 159 160 161 162 163 164 165 166 167 168 169 170 171 172 173 174 175 176 177 178 179 180 181 182 183 184 185 186 187 188 189 190 191 192 193 194 195 196 197 198 199 200 201 202 203 204 205 206 207 208 209 210 211 212 213 214 215 216 217 218 219 220 221 222 223 224 225 226 227 228 229 230 231 232 233 234 235 236 237 238 239 240 241 242 243 244 245 246 247 248 249 250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270 271 272 273 274 275 276 277 278 279 280 281 282 283 284 285 286 287 288 289 290 291 292 293 294 295 296 297 298 299 300 301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316 317 318 319 320 321 322 323 324 325 326 327 328 329 330 331 332 333 334 335 336 337 338 339 340 341 342 343 344 345 346 347 348 349 350 351 352 353 354 355 356 357 358 359 360 361 362 363 364 365 366 367 368 369 370 371 372 373 374 375 376 377 378 379 380 381 382 383 384 385 386 387 388 389 390 391 392 393 394 395 396 397 398 399 400 401 402 403 404 405 406 407 408 409 410 411 412 413 414 415 416 417 418 419 420 421 422 423 424 425 426 427 428 429 430 431 432 433 434 435 436 437 438 439 440 441 442 443 444 445 446 447 448 449 450 451 452 453 454 455 456 457 458 459 460 461 462 463 464 465 466 467 468 469 470 471 472 473 474 475 476 477 478 479 480 481 482 483 484 485 486 487 488 489 490 491 492 493 494 495 496 497 498 499 500 501 502 503 504 505 506 507 508 509 510 511 512 513 514 515 516 517 518 519 520 521 522 523 524 525 526 527 528 529 530 531 532 533 534 535 536 537 538 539 540 541 542 543 544 545 546 547 548 549 550 551 552 553 554 555 556 557 558 559 560 561 562 563 564 565 566 567 568 569 570 571 572 573 574 575 576 577 578 579 580 581 582 583 584 585 586 587 588 589 590 591 592 593 594 595 596 597 598 599 600 601 602 603 604 605 606 607 608 609 610 611 612 613 614 615 616 617 618 619 620 621 622 623 624 625 626 627 628 629 630 631 632 633 634 635 636 637 638 639 640 641 642 643 644 645 646 647 648 649 650 651 652 653 654 655 656 657 658 659 660 661 662 663 664 665 666 667 668 669 670 671 672 673 674 675 676 677 678 679 680 681 682 683 684 685 686 687 688 689 690 691 692 693 694 695 696 697 698 699 700 701 702 703 704 705 706 707 708 709 710 711 712 713 714 715 716 717 718 719 720 721 722 723 724 725 726 727 728 729 730 731 732 733 734 735 736 737 738 739 740 741 742 743 744 745 746 747 748 749 750 751 752 753 754 755 756 757 758 759 760 761 762 763 764 765 766 767 768 769 770 771 772 773 774 775 776 777 778 779 780 781 782 783 784 785 786 787 788 789 790 791 792 793 794 795 796 797 798 799 800 801 802 803 804 805 806 807 808 809 810 811 812 813 814 815 816 817 818 819 820 821 822 823 824 825 826 827 828 829 830 831 832 833 834 835 836 837 838 839 840 841 842 843 844 845 846 847 848 849 850 851 852 853 854 855 856 857 858 859 860 861 862 863 864 865 866 867 868 869 870 871 872 873 874 875 876 877 878 879 880 881 882 883 884 885 886 887 888 889 890 891 892 893 894 895 896 897 898 899 900 901 902 903 904 905 906 907 908 909 910 911 912 913 914 915 916 917 918 919 920 921 922 923 924 925 926 927 928 929 930 931 932 933 934 935 936 937 938 939 940 941 942 943 944 945 946 947 948 949 950 951 952 953 954 955 956 957 958 959 960 961 962 963 964 965 966 967 968 969 970 971 972 973 974 975 976 977 978 979 980 981 982 983 984 985 986 987 988 989 990 991 992 993 994 995 996 997 998 999 1000 1001 1002 1003 1004 1005 1006 1007 1008 1009 1010 1011 1012 1013 1014 1015 1016 1017 1018 1019 1020 1021 1022 1023 1024 1025 1026 1027 1028 1029 1030 1031 1032 1033 1034 1035 1036 1037 1038 1039 104



Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
[View this email online.](#)

1615 H Street, NW  
Washington, DC | 20062 US

This email was sent to [yamada.richard@epa.gov](mailto:yamada.richard@epa.gov).  
*To continue receiving our emails, add us to your address book.*

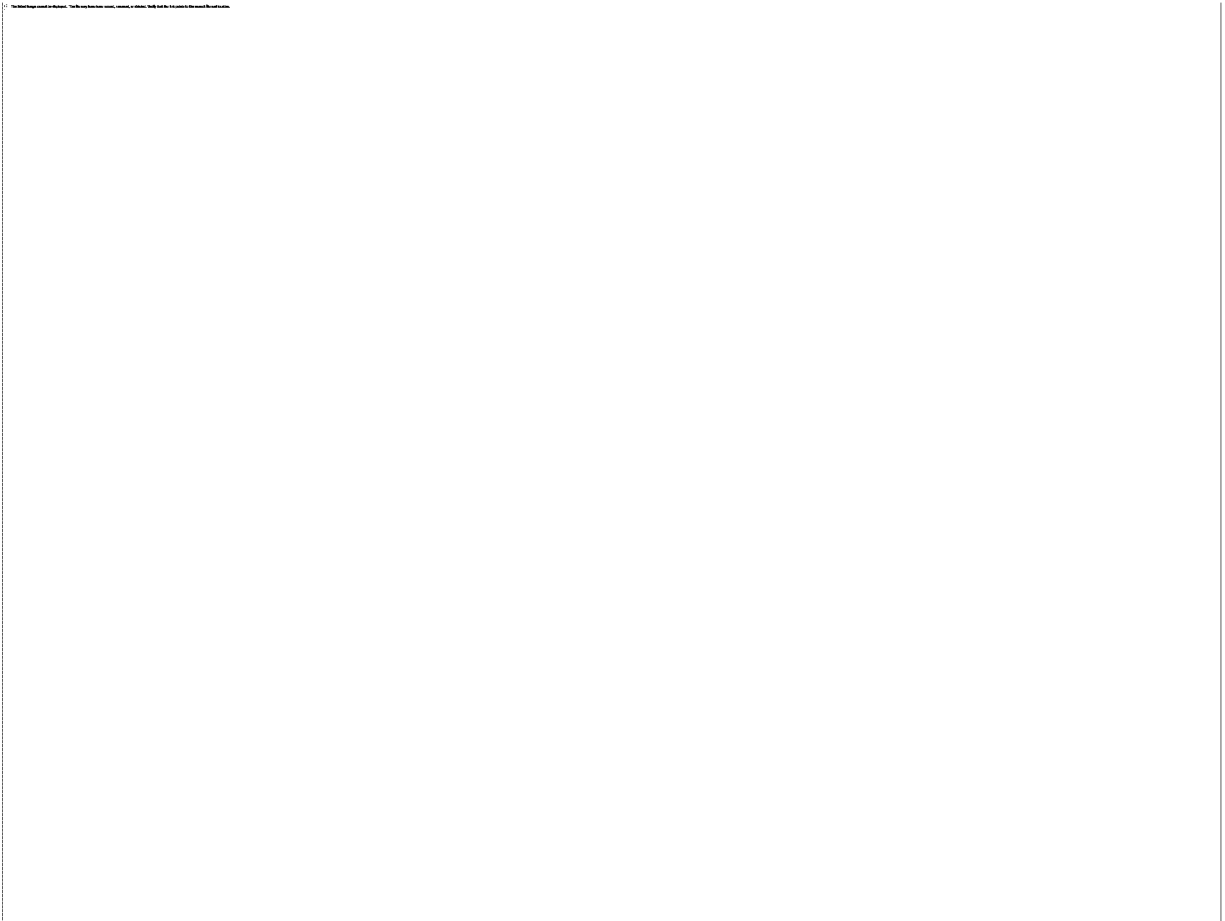


"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

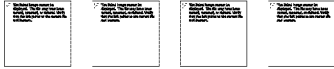
Message

---

**From:** Global Energy Institute [globalenergy@uschamber.com]  
**Sent:** 12/21/2017 6:12:45 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** Happy Holidays from the Global Energy Institute



Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails  
[View this email online.](#)

1615 H Street, NW  
Washington, DC | 20052 US

This email was sent to [yamada richard@epa.gov](mailto:yamada richard@epa.gov).  
*To continue receiving our emails, add us to your address book.*



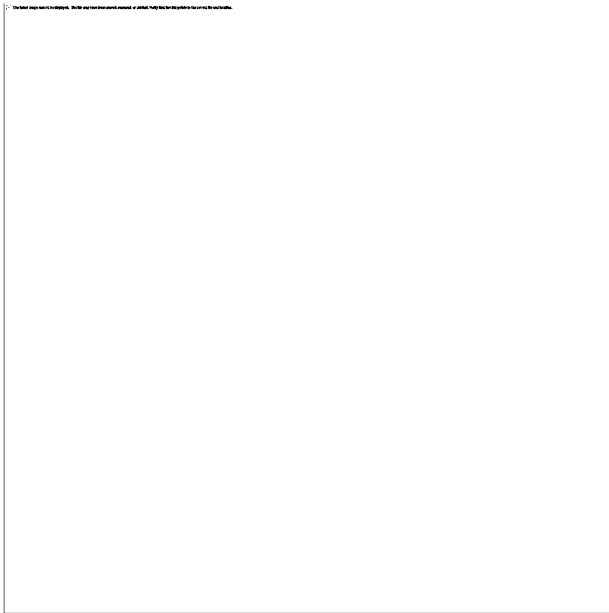
"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

Message

---

**From:** Karen Harbert [globalenergy@uschamber.com]  
**Sent:** 7/18/2018 2:17:52 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** Hurricane season: Are we prepared?

## The importance of energy infrastructure



Dear Richard:

Hurricane season is looming nearer but we are lacking a crucial element of preparedness: modern energy infrastructure.

My op-ed in the [Houston Chronicle](#) discusses the importance of a modern and reliable energy infrastructure during extreme weather and also outlines the current roadblocks preventing a modernized and diverse infrastructure.

Energy infrastructure projects are often overlooked and subsequent advances are being put on hold due to lengthy and complicated review processes in combination with deep pocketed activists seeking to advance the "keep it in the ground" environmental agenda.

The U.S. needs modern energy infrastructure to prepare and defend against major storms and extreme weather. Read the op-ed [here](#).

HOUSTON★CHRONICLE

## Commentary: Hurricane season underscores need for modern energy infrastructure

Karen Harbert | July 13, 2018 | Updated: July 17, 2018 7:30am

Sincerely,



Karen Harbert  
President and CEO  
Global Energy Institute  
U.S. Chamber of Commerce

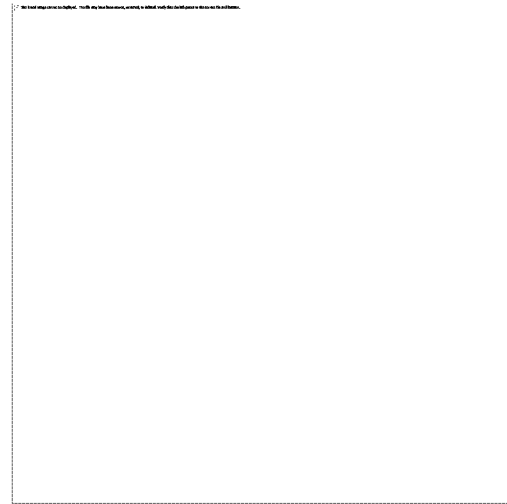
Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
View this email online.

1615 H Street, NW  
Washington, DC | 20002 US

This email was sent to yamada.richard@epa.gov.  
*To continue receiving our emails, add us to your address book.*



"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

Message

---

**From:** Global Energy Institute [globalenergy@uschamber.com]  
**Sent:** 12/15/2017 9:00:47 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** ANWR, the Hill and more...



## Energy Round-up

---

### Hess prepared over 11,000 meals for Texans in need.

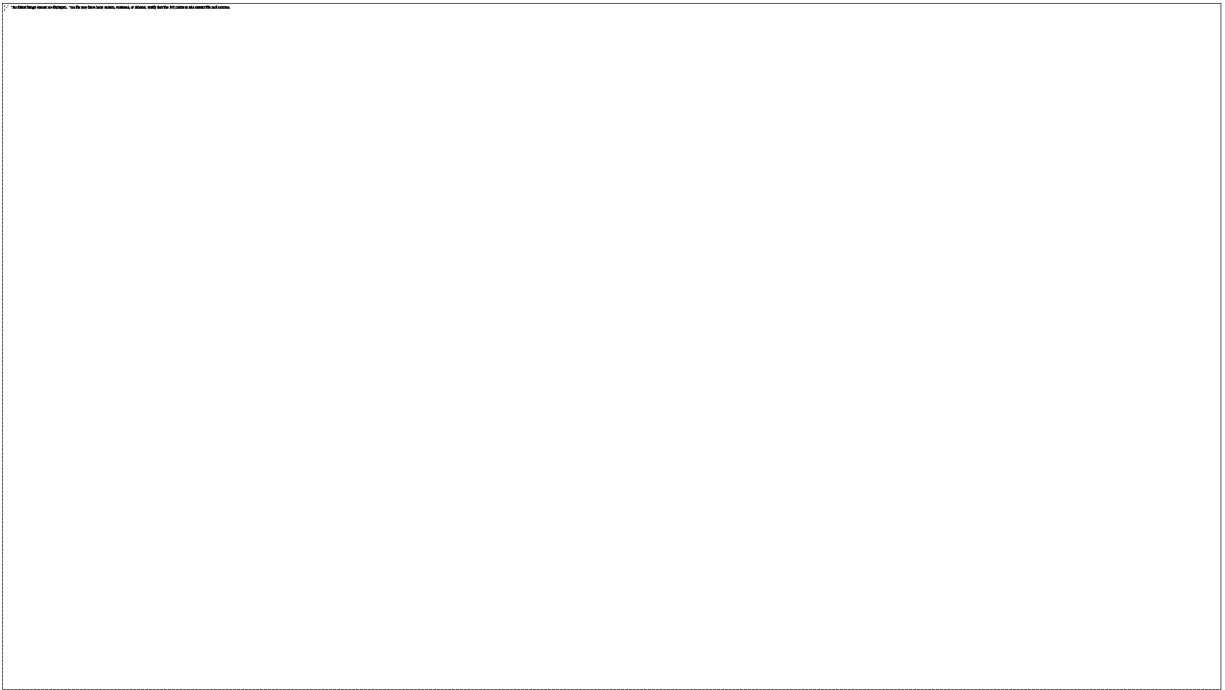
Working around the clock, Hess' Randy Fournier and his team of professional chefs prepared and distributed more than 11,000 meals to their neighbors impacted by Hurricane Harvey. Click [here](#) or below to watch Hess' story.



---

## Karen Harbert testified on the impact of NAFTA on North American energy.

On Wednesday, our President and CEO Karen Harbert testified before the U.S. House Committee on Energy and Commerce's Subcommittee on Energy on the impact of NAFTA on North American energy. Click [here](#) to read more about the impact of NAFTA on America's energy future.



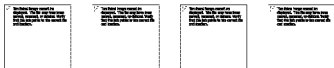
---

## ANWR Fast Facts

With ANWR back in the news and part of the proposed congressional tax package, we created an infographic and a [blog](#) to explain why now is the time to unlock critical resources in this remote region of Alaska.



Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
View this email online.

1615 H Street, NW  
Washington, DC | 20062 US

This email was sent to [yamada.richard@epa.gov](mailto:yamada.richard@epa.gov).  
To continue receiving our emails, add us to your address book.



"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

Message

---

**From:** Karen Harbert [globalenergy@uschamber.com]  
**Sent:** 11/1/2017 9:07:37 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** Introducing...Energy Strong



Dear Richard:

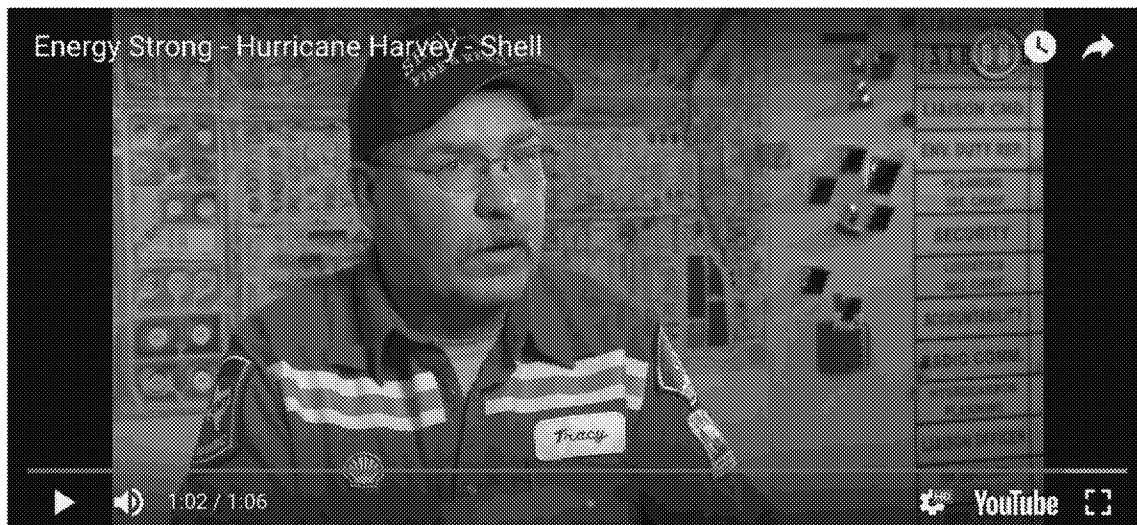
In the wake of recent natural disasters like Hurricanes Harvey and Irma, everyday Americans assumed the role of first responders as their family and friends faced sheets of rain, catastrophic flooding and destructive winds. The energy industry was at the forefront of this response.

Countless members of the energy industry worked alongside first responders and law enforcement officials to evacuate those in danger and begin the process of restoring critical energy sources.

The Global Energy Institute is proud to share their stories in a series of short videos titled ["Energy Strong."](#)

Each video brings us back to the critical hours during and immediately after these events, when the energy industry answered calls for assistance. We hope these stories will both educate and inspire.

First in the series is the story of how Shell's Tracy Neathery and his team assisted the city of Deer Park, Texas to prevent the city's ponds from flooding and damaging nearby homes and businesses.



In the coming weeks, we will share more “Energy Strong” videos as we continue to highlight the good works and community service of America’s energy industry.

Sincerely,

Karen Harbert  
President and CEO  
Global Energy Institute  
U.S. Chamber of Commerce

Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
View this email online.

1615 H Street, NW  
Washington, DC | 20002 US

This email was sent to yamada.richard@epa.gov.  
*To continue receiving our emails, add us to your address book.*

"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

Message

---

**From:** Dan Byers [globalenergy@uschamber.com]  
**Sent:** 12/20/2017 10:29:11 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuji]  
**Subject:** Tracking ANWR: December Energy Policy Updates



Dear Richard,

It seems like we say this every year, but 2017 has been a whirlwind of a year for major energy news. From today's congressional passage of tax reform legislation authorizing leasing in the Arctic National Wildlife Refuge (ANWR) to the flurry of Trump Administration executive actions upon taking office in January, it has truly been an action-packed year. If you're having trouble keeping up on the latest, the [Global Energy Institute – Beveridge & Diamond Energy Tracker](#) is here to help.

The Tracker provides a one-stop shop for monitoring and accessing official materials related to key energy policy and litigation activities, and our December updates are now available for review.

Overall, they show that the Trump Administration's energy-related regulatory and policy agenda continues to steadily progress. Through December 20, we estimate that:

- Energy-related actions taken by President Trump thus far include 8 executive orders, 4 presidential memoranda, and provisions in 4 public laws;
- The Administration currently has 16 energy-related regulatory/policy reforms initiated or under review, 6 reforms formally proposed, and 15 reform actions that have been finalized or completed. (Data drawn from this [quick reference sheet](#); these figures do not include project-specific actions such as leases or permit approvals.)
- In addition, litigation pertaining to at least 11 actions is underway or ongoing.

Specific notable developments highlighted in this edition of [the Tracker](#) include the following:

- **12/20/17:** Congress passes Section 20001 of tax reform legislation authoring oil and gas leasing in section 1002 of Arctic National Wildlife Refuge.
- **12/18/17:** EPA issues advance notice of proposed rulemaking seeking comment on a framework to replace the Clean Power Plan
- **12/8/17:** President Trump issues proclamation reducing the size of the Bears Ears and Grand Escalante national monuments.

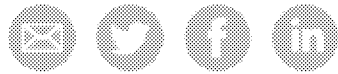
- 12/8/17: BLM finalizes proposal to delay implementation of venting and flaring rule until January 2019.
- 12/8/17: Second Circuit schedules oral argument in Valley Lateral pipeline litigation (NY DEC v. FERC) for 1/24/18.

Happy holidays, and please stay tuned for additional updates as we continue to track energy related activities in 2018!

Sincerely,

Dan Byers  
Vice President Policy  
Global Energy Institute  
U.S. Chamber of Commerce

Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
View this email online.

1615 H Street, NW  
Washington, DC | 20062 US

This email was sent to yamada.nohard@epa.gov.  
*To continue receiving our emails, add us to your address book.*

"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

Message

---

**From:** matthew.kuryla@bakerbotts.com [matthew.kuryla@bakerbotts.com]  
**Sent:** 12/11/2017 2:51:57 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** FW: CAAAC

Richard, following up on a separate note. I would be happy to meet you on 12/21. Ideally, at around 1 or 2 pm, so that I can fly into DC and return on the same day. Thanks!

---

**From:** Gunasekara, Mandy [mailto:Gunasekara.Mandy@epa.gov]  
**Sent:** Thursday, November 30, 2017 4:33 PM  
**To:** Kuryla, Matthew  
**Cc:** Yamada, Richard (Yujiro)  
**Subject:** RE: CAAAC

Hi Matt,

Thank you for the information. I'm looping in and also e-connecting you with Richard Yamada from our Office of Research and Development who is also involved in advisory committee developments and staffing.

Best,  
Mandy

---

**From:** matthew.kuryla@bakerbotts.com [mailto:matthew.kuryla@bakerbotts.com]  
**Sent:** Thursday, November 30, 2017 1:09 PM  
**To:** Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>  
**Subject:** CAAAC

Mandy, following up on the Clean Air Act Advisory Committee. I would love to serve in any capacity. Below is a brief rundown on my work on issues that may be relevant to the Committee's work. Please let me know if something more formal would be helpful.

My career has been framed around organizing and advising Texas industry coalitions in efforts to craft air rules that promote clean air and a strong economy.

Examples follow. Each is an illustration how effective environmental programs can be when they follow the guideposts of sound science, cooperative federalism and the rule of law.

1. **Houston Ozone**

- a. Through an innovative set of regulatory programs, the Houston area attained both the 125 ppb one-hour and 84 ppb eight-hour ozone standards, despite unprecedented economic growth and a large industrial sector.
- b. Key to the area's success is a unique and innovative program targeting industrial reductions of highly reactive volatile organic compounds ("HRVOCs"), in exchange for lesser reductions of nitrogen oxides ("NOx").
- c. Before industry stepped forward, the regulatory agencies were looking primarily to NOx reductions on existing source categories, which would have brought crippling costs with no environmental benefit.
- d. Industry coalitions crafted an innovative strategy integrating regional market-based programs for both NOx and HRVOC, allowing industry to apportion controls cost-effectively.
- e. As a result, Houston attained the ozone standards for which the relevant attainment demonstrations were crafted. Houston recently approached attainment of the 75 ppb standard.
- f. The **BCCA Appeal Group** and the **8-Hour Ozone Coalition** led these efforts, and continue to lead work on innovative strategies to drive further ozone reductions.

## 2. Exceptional Events

- a. Our industry coalitions in Houston and El Paso have worked with TCEQ and EPA to craft compelling demonstrations where wildfires and other exceptional events drive discrete ozone exceedances.
- b. The **8-Hour Ozone Coalition** continues to pursue scientific research on better tools to identify and demonstrate the causal connection between exceptional events and ozone exceedances.

## 3. Texas Flexible Air Permits

- a. The **Texas Industry Project** pursued a successful Texas program integrating flexible new source review (“NSR”) permits framed around an emissions cap, rather than point-by-point limits.
- b. The BCCA Appeal Group pursued litigation that overturned an EPA disapproval of Texas flexible permits.
- c. In the wake of the disapproval, our industry coalitions worked with TCEQ and EPA to negotiate targeted revisions that would support SIP-approval.
- d. The Texas flexible permits program was fully and finally approved by EPA during the Obama administration.

## 4. Plantwide Applicability Limit (“PAL”) Permits

- a. The **Texas Industry Project** pursued the integration of relevant NSR reforms in Texas, including PALs.
- b. The group worked with TCEQ and EPA to negotiate targeted revisions that would support SIP-approval.
- c. The Texas PAL program is now an effective component of the Texas air permits program.
- d. The **Texas Industry Project** will be pursuing targeted revisions to the PAL rules to make them more flexible, including a more effective approach to baselines.

## 5. Maintenance, Startup and Shutdown (“MSS”) Initiative

- a. The **Texas Industry Project** pursued the integration of effective and protective MSS provisions into the Texas SIP.
- b. In the wake of EPA’s 2015 SIP call, the **Texas MSS Working Group** was formed to seek the reconsideration of EPA’s action.
- c. The **BCCA Appeal Group**, along with the State of Texas, brought forward several compelling reasons for reconsideration as to Texas.
- d. Texas industry coalitions have maintained a consistent focus on the preservation of this important component of Texas’ effective and protective SIP control strategy.

## 6. Title V Permit Program Integrity

- a. The **Texas Industry Project** worked with TCEQ and EPA to help craft the effective and protective Texas Title V program.
- b. **TIP** is currently working with state and federal agencies in responding to efforts to expand the Title V program to become a “second-bite” at prior SIP-approval and NSR permit decisions.

**Matt Kuryla**

Partner

Baker Botts L.L.P.

[matthew.kuryla@bakerbotts.com](mailto:matthew.kuryla@bakerbotts.com)



910 Louisiana Street  
Houston, Texas 77002  
USA

**BAKER BOTTS**



**Confidentiality Notice:**

The information contained in this email and any attachments is intended only for the recipient[s] listed above and may be privileged and confidential. Any dissemination, copying, or use of or reliance upon such information by or to anyone other than the recipient[s] listed above is prohibited. If you have received this message in error, please notify the sender immediately at the email address above and destroy any and all copies of this message.

Message

**From:** Sue Forrester [globalenergy@uschamber.com]  
**Sent:** 11/10/2017 4:13:41 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** Watch Our Next Energy Strong Video



Dear Richard,

Last week, we launched our new "Energy Strong" series to proudly share the stories of members of the energy industry who worked alongside first responders and law enforcement officials to provide help during and after Hurricanes Harvey and Irma.

Our second story highlights the actions of Chris Brown and fellow Golden Pass LNG employees who jumped into boats to save more than 500 flood victims during Hurricane Harvey.





We hope these stories about the American energy industry's good works and community service will continue to educate and inspire you.

Sincerely,

Sue Forrester  
Managing Director  
Global Energy Institute  
U.S. Chamber of Commerce

Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
[View this email online.](#)

1616 H Street, NW  
Washington, DC | 20062 US

This email was sent to [yamada.richard@epa.gov](mailto:yamada.richard@epa.gov).  
*To continue receiving our emails, add us to your address book.*



"U.S. CHAMBER" and "U.S. CHAMBER OF COMMERCE" are registered trademarks of the Chamber of Commerce of the United States of America.

Message

---

**From:** Byers, Dan [DByers@USChamber.com]  
**Sent:** 8/24/2017 2:07:04 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** FW: Nomination to serve on EPA Science Advisory Board

See below. Please let me know how we should proceed. Should I send to Thomas Carpenter?

---

**From:** Blanz, Bob [mailto:blanz@adeq.state.ar.us]  
**Sent:** Thursday, August 24, 2017 10:08 AM  
**To:** Byers, Dan  
**Subject:** RE: Nomination to serve on EPA Science Advisory Board

Dan: I emailed Tom with biosketch on August 7<sup>th</sup> at 8:13 AM CDT and got a message that he was out of the office until the 12<sup>th</sup> and to contact his Deputy, Khanna Johnson. I emailed Ms Johnson the biosketch on August 7<sup>th</sup> at 9:18 CDT and got a response on August 7 and 8:29 EDT. I called at left a message.

Thanks Bob

---

**From:** Byers, Dan [mailto:DByers@USChamber.com]  
**Sent:** Thursday, August 24, 2017 8:55 AM  
**To:** Blanz, Bob  
**Subject:** RE: Nomination to serve on EPA Science Advisory Board

Hi Dr. Blanz,

I hope this finds you well. I wanted to let you know that I received a call from EPA noting that they have not heard back from you regarding whether you are interested in serving on the Science Advisory Board. They said that the SAB Designated Federal Officer Thomas Carpenter had tried to reach you. His contact info is below—would you mind calling or emailing him to confirm your interest? It sounds like they plan to publish the names of nominees quite soon.

Thanks!  
Dan

Thomas Carpenter  
Designated Federal Officer / Sr. Biologist  
US EPA Science Advisory Board, MC 1400R  
1200 Pennsylvania Avenue, NW  
Washington DC 20460  
ph 202 564 4885 Fax 202 565 2098  
email: [Carpenter.Thomas@epa.gov](mailto:Carpenter.Thomas@epa.gov)

---

**From:** Blanz, Bob [mailto:blanz@adeq.state.ar.us]  
**Sent:** Wednesday, July 26, 2017 3:23 PM  
**To:** Byers, Dan  
**Subject:** RE: Nomination to serve on EPA Science Advisory Board

Dan: Enjoyed speaking with you. I appreciate the Chamber's interest and reasoning for the nomination. I have enclosed by resume which you are welcome to edit as you see fit.

---

**From:** Byers, Dan [mailto:DByers@USChamber.com]  
**Sent:** Wednesday, July 26, 2017 1:23 PM  
**To:** Blanz, Bob  
**Subject:** Nomination to serve on EPA Science Advisory Board

Good afternoon Dr. Blanz,

Apologies for contacting you out of the blue, but I am writing to let you know that the U.S. Chamber of Commerce intends to nominate you for consideration to serve on EPA's Science Advisory Board (SAB). As you may know, EPA issued a [solicitation for nominations](#) to SAB and CASAC on June 27<sup>th</sup>. We shared this announcement with our membership and broader network of colleagues (including the Arkansas Chamber of Commerce), and your name was strongly recommended to us as one of 10-12 nominees (including and especially yourself) that we have agreed are highly qualified and worthy of appointment to serve on SAB.

The deadline for nominations is Thursday, July 27<sup>th</sup>. At the close of this nomination process, EPA will compile a List of Candidates from which it will take public comment on for 21 days before making a decision on appointments. (Note: it is my understanding that there could be as many as 15 new appointees to the SAB.)

Sorry for the short turnaround, but **please let me know if you do not wish to be considered or if you have any reservations about being nominated** (or if you have any other questions or feedback for us). Thanks!

Dan Byers  
U.S. Chamber of Commerce

**Ex. 6**

Dan Byers  
Vice President, Policy  
Institute for 21st Century Energy  
U.S. Chamber of Commerce  
1615 H Street NW  
Washington, DC 20062

Office: **Ex. 6**  
Mobile:  
[dbyers@uschamber.com](mailto:dbyers@uschamber.com)  
[www.energyxxi.org](http://www.energyxxi.org)



Message

---

**From:** Byers, Dan [DByers@USChamber.com]  
**Sent:** 8/24/2017 1:42:03 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** SAB

Hi Richard,

Got your message. I will follow up with the nominees that haven't gotten back to the DFO this morning. Maybe the message got lost in their spam folders.

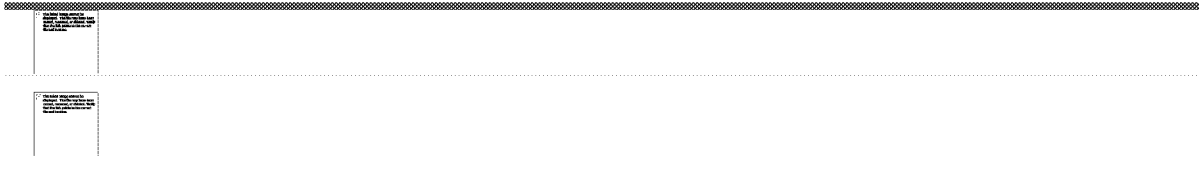
Dan

Message

---

**From:** Sue Forrester [globalenergy@uschamber.com]  
**Sent:** 7/3/2018 7:06:34 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** Star-Spangled Energy

How will American energy fuel your 4th of July?



Dear Richard:

This Independence Day, consumers around the country have more of their paychecks available for summer fun, **thanks to America's energy revolution.**

Do you remember 10 years ago, when Americans weren't feeling quite so "independent" on Independence Day? The U.S. was importing more than two-thirds of its oil, and July 4, 2008, saw gas prices reach record highs as the national average soared to more than \$4.11 per gallon (\$4.68 in 2018\$). The oil price shock left you with less money in your pocket and less gas in your tank. Just look at what was making headlines during the summer of 2008:



American families like yours were forced to cut back on spending, which in turn had ripple effects on the economy and tourism industry. Families that would have normally traveled during the holiday weekend chose to stay at home, and areas around the country dependent on tourism suffered.

Fast forward 10 years to today. Thanks to the American energy revolution, the energy anguish of 2008 is but a distant memory. **American innovation spurred an energy revolution that has successfully reduced our dependence on foreign oil and paved the way for the United States to become a world leader in oil and natural gas production.**

Travelers this summer will reap the benefits of America's stronger energy industry and see significantly lower prices than they did in 2008. Gas prices are currently \$1.93 per gallon less than in 2008, which translates to roughly \$32 per fill-up, on average, compared to a decade ago.

In ten years, the American energy sector has developed new technologies that have increased our energy security and allowed U.S. to become safer, stronger, and cleaner. And the best thing is, *we're just getting started.* **With continued investment into American energy and implementation of pro-growth policies, Americans will be more secure for many Independence Days to come.**

Sincerely,

Sue Forrester  
 Managing Director  
Global Energy Institute  
 U.S. Chamber of Commerce

Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
View this email online.

1615 H Street, NW  
Washington, DC | 20062 US

This email was sent to yamada.richard@epa.gov.  
*To continue receiving our emails, add us to your address book.*



"U.S. CHAMBER" and "U.S. CHAMBER OF  
COMMERCE" are registered trademarks of the  
Chamber of Commerce of the United States of  
America.

**From:** Sue Forrester [globalenergy@uschamber.com]  
**Sent:** 6/28/2018 6:49:31 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** Energy in America and Around the World

## 2018 World Gas Conference and June Energy Tracker Updates



Dear Richard:

Energy leaders from across the globe converged on Washington, DC this week for the World Gas Conference. Our latest blog recognizes the extraordinary growth of the U.S. liquefied natural gas (LNG) industry, which has enhanced the energy security of allies and trading partners while also reducing our trade deficit here at home.



Earlier this month, the Trump Administration touted progress of its regulatory reform agenda as it marked the milestone of 500 days in office, emphasizing its support for expanded energy production, the elimination of regulatory red tape and increasing energy exports to allies around the world.

We've been tracking the countless individual agency actions that comprise this agenda—and the litigation that accompanies them—since Day 1. They are all covered in our June update to the [Global Energy Institute – Beveridge & Diamond Energy Tracker](#).

### **White House**

POTUS signs Executive Orders on energy efficiency and ocean policy.

EPA changes to WOTUS and 2008 ozone "good neighbor" rules sent to OMB for review.

### **Interior**

BLM issues information bulletin intended to make the NEPA process more efficient, including through the expanded use of categorical exclusions.

Secretary Zinke announces \$4 million Fish and Wildlife Service grant to support oil exploration readiness in the ANWR Coastal Plain.

### **Litigation**

D.C. Circuit rejects lawsuit seeking to force Interior Department to update its coal leasing program to account for greenhouse gas emissions.

District Court in Georgia grants motion by nine states requesting injunction blocking WOTUS rule.

## FERC

FERC denies rehearing request objecting to the Commission's limited review of upstream and downstream greenhouse gases associated with its approval of two gas compressor stations.

## EPA

Issues proposed rule amending Risk Management Program.  
Issues ANPR seeking input on ways to improve cost-benefit analyses.  
EPA proposes RFS volume standards for 2019, and biomass-based diesel volumes for 2020.

Thanks to the current administration's focus on unleashing the power of U.S. energy resources, American energy production continues to benefit the country – and is now benefiting the world.

Sincerely,

Sue Forrester  
Managing Director  
Global Energy Institute  
U.S Chamber of Commerce

Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails  
[View this email online.](#)

1615 H Street, NW  
Washington, DC | 20052 US

This email was sent to [yamada.richard@epa.gov](mailto:yamada.richard@epa.gov)  
*To continue receiving our emails, add us to your address book.*

"U.S. CHAMBER" and "U.S. CHAMBER OF COMMERCE" are registered trademarks of the Chamber of Commerce of the United States of America.

Message

**From:** Sue Forrester [globalenergy@uschamber.com]  
**Sent:** 12/6/2017 9:40:08 PM  
**To:** Yamada, Richard (Yujiro) [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c34a1e0345e4d26b361b5031430639d-Yamada, Yuj]  
**Subject:** Halliburton Answers the Call for Help



Dear Richard,

Being a good neighbor and active community member is part of the American energy industry's business philosophy. Employees not only work in the community, they also live there. So when Halliburton was called to help their neighbors during Hurricane Harvey, they immediately jumped in.

Halliburton's Melissa Sowell received word that a Beaumont shelter for children and families needed help evacuating from the rising flood waters. Melissa quickly leveraged assets from Halliburton and coordinated the evacuation of more than 90 people.

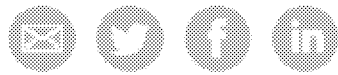


Halliburton heard the call of their community and answered swiftly because they believe that community means being there for each other - no matter what. Be sure to watch the video above for the full perspective on Halliburton's efforts.

Sincerely,

Sue Forrester  
Managing Director  
Global Energy Institute  
U.S. Chamber of Commerce

Share this email:



Manage your preferences | Opt out using TrueRemove™  
Got this as a forward? Sign up to receive our future emails.  
[View this email online](#)

1615 H Street, NW  
Washington, DC | 20062 US

This email was sent to [yamada.richard@epa.gov](mailto:yamada.richard@epa.gov).  
*To continue receiving our emails, add us to your address book.*



"U.S. CHAMBER" and "U.S. CHAMBER OF COMMERCE" are registered trademarks of the Chamber of Commerce of the United States of America.